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January 7, 2025

MEMORANDUM

TO: Council Members

FROM: Jennifer Light, Director of Power Planning

SUBJECT: Bonneville's 2024 Resource Program Results

BACKGROUND:

Presenters: Suzanne Cooper, Senior Vice President of Power Services
Ryan Egerdahl, Manager of Long Term Power Planning
Allie Mace, Manager of Market Analysis and Policy
Eric Federovitch, Manager of Long Term Power Sales and Purchase

Summary: Bonneville has finalized its 2024 Resource Program (also known as RP-24). Bonneville's resource program is an analysis of potential system needs and resources available to meet those needs. Bonneville staff will join the Council to share the results from the 2024 Resource Program and early thinking on preparations for its next resource program, which is planned to be completed in September 2026.

Relevance: The Resource Program is informational and not a decision-making process, nor a decision document, but the results do inform Bonneville's resource acquisition strategies. For the past several years, Bonneville has been working with its customers and the region on new contracts for the post-2028 period. These conversations have highlighted that Bonneville may need to acquire additional resources to serve its obligations under these new contracts. Bonneville has stated that the 2024 Resource Program is expected to provide insights to

customers on potential resource types that Bonneville might pursue to serve that obligation.

When acquiring new resources, Bonneville is required to act consistent with the Council's power plan. Therefore, it is critical for the Council to understand the results of the current resource program, and how the results align with the Council's current power plan (the 2021 Power Plan).

It is also worth keeping in mind that Bonneville is starting to work on its 2026 Resource Program (RP-26), which it plans to complete by September 2026. The timing of this next resource program overlaps significantly with the Council's planned development of its Ninth Power Plan.

Background: Bonneville recently completed its 2024 Resource Program and presented the results in a [public workshop](#) on December 19th, 2024. Bonneville has stated publicly that this resource program is expected to provide insights to customers around the types of resources it might acquire should it need to acquire new resources to meet its future obligations.

The 2024 Resource Program includes results for a base scenario along with several sensitivities, including sensitivities that look at market prices, market reliance, and load growth. Bonneville also conducted a specific study exploring potential resources for Tier 1 augmentation.¹ Bonneville will walk through the findings of this analysis at the January Council meeting.

The Council's current power plan, the 2021 Power Plan, provides specific recommendations to Bonneville, which include:

- Acquire between 270 and 360 aMW of cost-effective energy efficiency by the end of 2027, of which at least 243 aMW must be from programmatic savings, and at least 865 aMW by 2041
- Work to enable and encourage its customer utilities to pursue low-cost and high value demand response, including time-of-use rates and demand voltage regulation
- Look to mid-term and long-term market resources for additional energy when needs are beyond those met by the recommended energy efficiency and demand response resources
- Compare market products, both in price and capacity, to renewable power purchase agreements to ensure that the lowest-cost product that suffices to meet any need is identified.

¹ Under the Bonneville Provide of Choice Policy, which is guiding its post-2028 contract development, Bonneville has agreed to sell 7250 aMW of power at a Tier 1 rate. Based on the existing system capability, Bonneville may need to acquire additional resources to meld into the existing Federal Base System in order to meet that obligation. This study focused specifically on the question of which resources would be least-cost to meet that obligation.

It is worth noting that Bonneville's near-term results across all sensitivities (i.e. pre-2030 builds) and its Tier 1 augmentation study are consistent with the 2021 Power Plan recommendations. Staff recommend the Council focus more on these near-term results, given the Council is working to complete its next power plan by the end of 2026 and Bonneville will have an updated resource program in a similar timeframe.

While the near-term results make sense, and are consistent with the Council's power plan, staff does have some questions regarding the longer-term results. Staff shared these concerns with Bonneville at the December 19th public workshop. They include:

Modeling of Emerging Resources: Bonneville included one emerging resource option, small modular reactors (SMRs), in RP-24. Council staff recommend Bonneville consider more emerging resource options in RP-26. Since different emerging resources have different attributes, analyzing more options will provide better information to Bonneville on the types of resources needed for the long-term. For reference, Council staff are planning three emerging resource options for the next plan. Council staff also recommend Bonneville rethink some of the SMR specific assumptions, particularly around online date and lifetime. Bonneville assumed the SMR was available in the model as soon as 2030. The Council understands the online date for SMRs would be 2035 at the earliest based on statements from Energy Northwest staff. The timing of emerging resource availability may change resource decisions across the planning horizon. The Council plans to explore different online dates for emerging resources in its scenario modeling to understand the implications of this uncertainty. Additionally, Bonneville assumed a 60-year life for the SMR. The assumed lifetime can significantly change the economics of a resource, with a longer lifetime making a resource look cheaper in the modeling. In the 2021 Power Plan, the Council used a 40-year life, and utilities across the region have used a range of assumptions from 30-years to 60-years. Council staff are still working with its advisory committees on the best assumptions for the upcoming plan.

Improved Understanding of Modeling Approach: Bonneville developed a new approach to its resource optimization modeling for RP-24. The newly developed optimizer provided a good step forward for Bonneville over the previous approach. Council staff are interested in better understanding the model, particularly as some of Bonneville's results are counter intuitive. As we have found with our own model development, there is significant value in opening up the models to experts in the region. The rapidly changing power system requires new modeling approaches, which the whole region is struggling to resolve. Having the opportunity to dive deeper will increase understanding and ultimately improve the modeling for all parties.

Council staff intend to work closely with Bonneville on the development of the Ninth Power Plan and Bonneville's next Resource Program.

More Info: Materials related to Bonneville's Resource Program development are available on its website: <https://www.bpa.gov/energy-and-services/power/resource-planning>.



BPA 2024 Resource Program & Next Steps

Presented to the Northwest Power and
Conservation Council
January 14th, 2025



Introductory Remarks

Suzanne Cooper

Senior VP, BPA Power Services

Resource Program Process Update and Next Steps

Ryan Egerdahl

Manager, Long Term Power Planning

Agenda

- Resource Program Process Update and Next Steps
- RP24 Resource Solutions
- Power Services Resource Acquisition Process

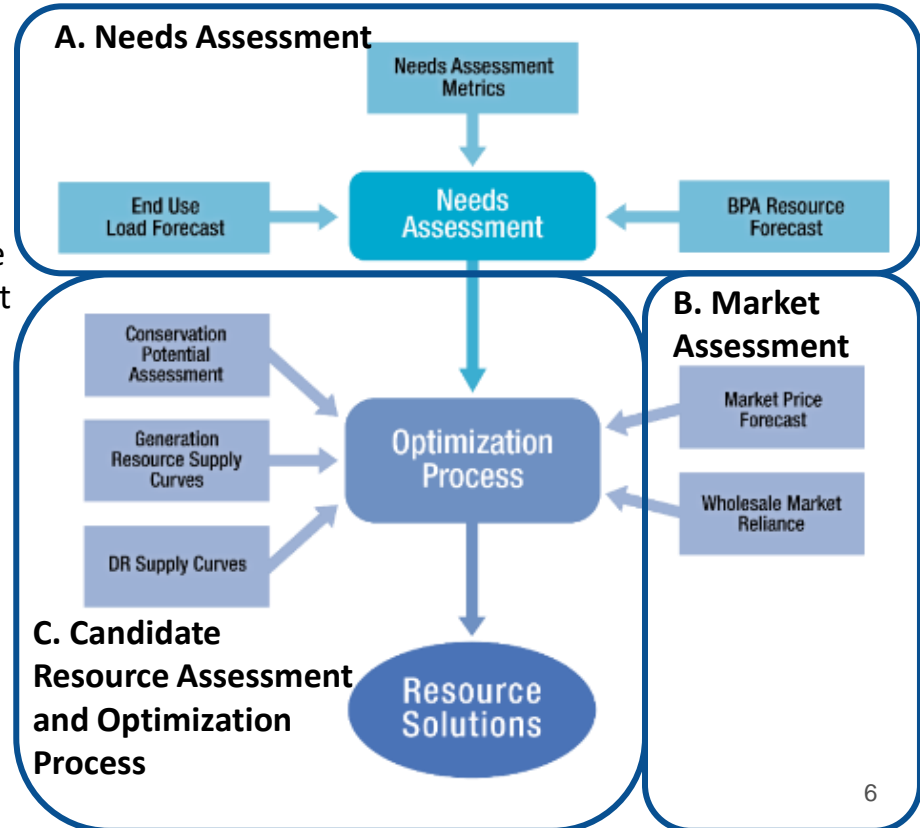
Reminder: Power Planning at BPA



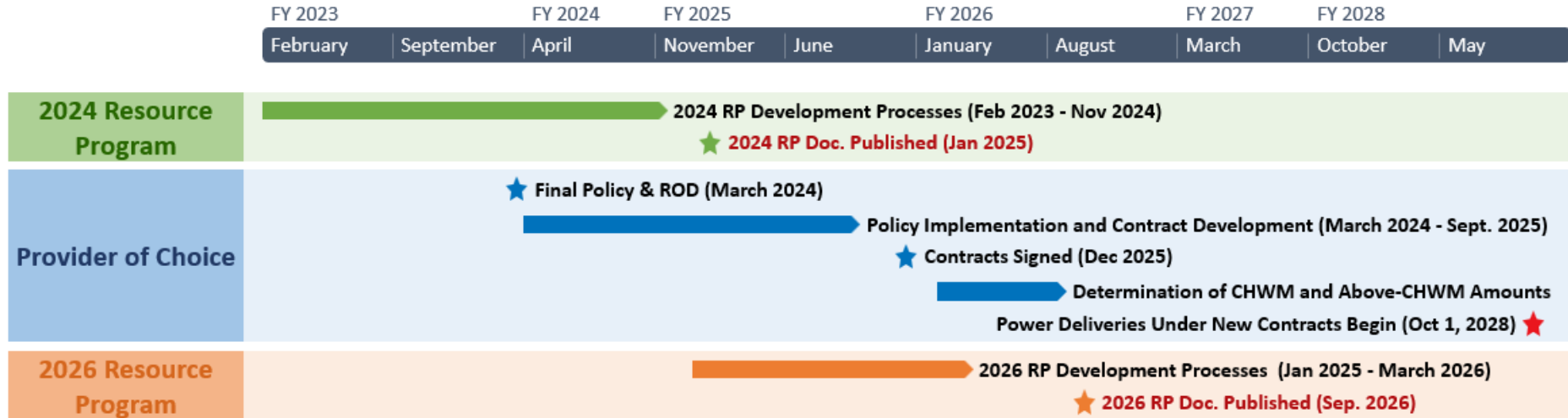
- Each year, BPA publishes the Pacific Northwest Loads and Resources Study – often referred to as the **White Book** - which analyzes BPA's projections of retail loads, contract obligations, contract purchases, and resource capabilities over a 10-year study horizon and describes expected energy and capacity surplus/deficits under varying water conditions.
- On a biennial basis, BPA conducts an IRP-like assessment collectively referred to as the **Resource Program** which examines uncertainty in loads, water supply, natural gas prices, and electricity market prices to develop least-cost portfolios of resources that meet BPA's obligations.
- These processes are voluntarily undertaken to inform acquisition strategies and provide valuable insight into how Bonneville can meet its obligations cost-effectively. They are neither decision documents nor a process required by any external entity.

Resource Program Process

- A. The **Needs Assessment** measures the federal system's expected generating resource capabilities to meet projected load obligations
- B. The **Market Assessment** simulates the evolution of power markets in the Western Interconnect to generate a long-term forecast of Mid-Columbia prices and market availability under a variety of generation, load, and economic conditions
- C. The **Candidate Resource Assessment and Optimization Process** explores how the varying costs, performance, and availability of candidate demand-and-supply-side resources (including conservation, demand response, market purchases, and generating resources) as well as wholesale market reliance can be used to provide a least-cost resource strategy for meeting identified needs



Resource Program and Provider of Choice



Possible Enhancements for RP26

- Based on feedback to RP24, BPA will consider exploring a range of modeling enhancements for RP26, including but not limited to:
 - Assess capacity metric under extreme weather and low water
 - Reintroduce balancing reserves study to Needs Assessment
 - Connect resource solutions to WRAP forward showing position
 - Include additional candidate resource options
 - Refine and refresh characteristics for candidate resources, including performance of renewables
 - Enhance linkages between resource solutions, market assessment, and needs assessment modeling
- We will also solicit additional feedback from stakeholders as RP26 planning gets underway

Next Steps and Additional Information

Next Steps:

- Publication of 2024 Resource Program expected in January 2025
- Release of BPA and Energy Northwest joint CGS EPU business case and RP24 addendum study expected spring 2025
- 2026 Resource Program to kick off in winter 2025; publication expected September 2026

Resource Program Contacts:

Ryan Egerdahl, Resource Program Manager, rjegeerdahl@bpa.gov

Brian Dombeck, Resource Program Coordinator, bjdombeck@bpa.gov

Find Us:

Email: ResourceProgram@bpa.gov

Web: [Resource Planning \(bpa.gov\)](https://www.bpa.gov/ResourcePlanning)



Resource Solutions

Allie Mace

Manager, Market Analysis and Policy

Key Takeaways – Resource Solutions

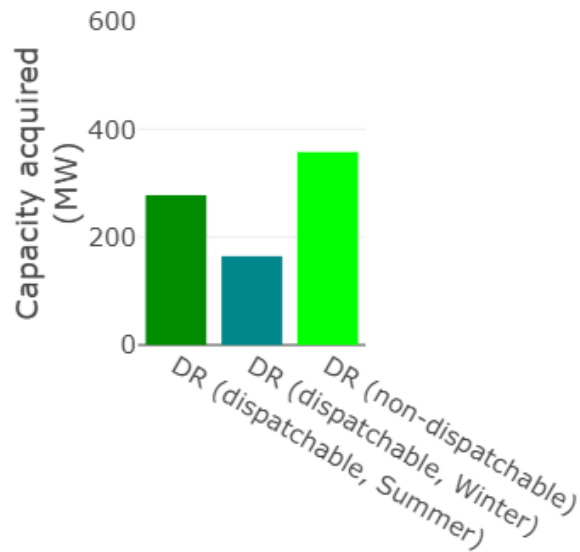
- We continue to rely heavily on **energy efficiency, demand response, and market purchases** to meet BPA needs.
- As loads grow or we add further limits on access to the market, resource acquisitions grow quickly.
- Acquisitions are driven primarily by **Flat** and **HLH energy needs**, rarely by super-peak or 18-hour capacity needs. There is not a single binding metric.
- Supply side acquisitions tend to focus on **solar** and **wind** resources due to their low costs and their contributions to energy needs.
- Supply side acquisitions in SWEDE are needed only if loads are higher than in the base scenario.
- **Resources in the model cannot meet needs in 2 sensitivities:** no market and high load. Shortfalls are in **winter/April 2026-2028**.

Base scenario: Key takeaways

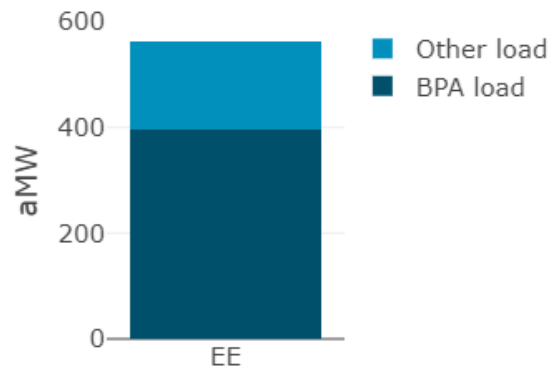
- P10 needs are met primarily by market purchases and energy efficiency (EE)
- Lowest-cost portfolio also includes several demand response (DR) programs and 300 MW solar power

Base scenario resource acquisitions

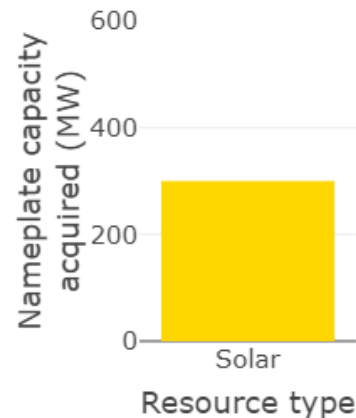
Demand response (DR):



Energy efficiency (EE):



Supply-side:



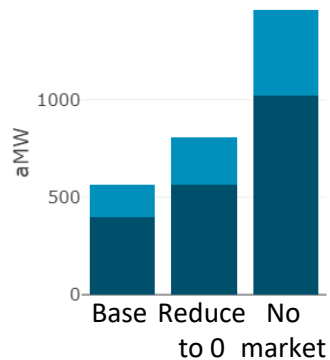
All values are for 2045. Nameplate capacities of supply-side resources represent maximum output under optimal conditions. Annual aMW output of resources such as solar and wind are substantially less than nameplate capacity. Capacity value for non-dispatchable DR is sum of max. capacity across all products.

Market limit sensitivities

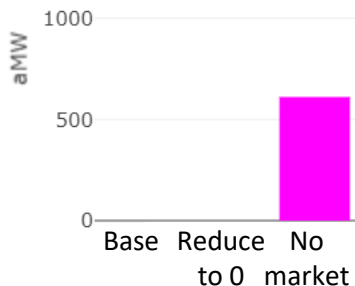
- **Reduce SPK/HLH by 25%:** Limits to SPK and HLH purchases are 75% of forecast market depth
- **Reduce SPK/HLH by 50%**
- **Reduce all market purchases by 50%**
- **Reduce to 0:** Limits start at 50% of forecast market depth and decline to 0
- **No market:** No market purchases allowed

Market limits: resource acquisitions

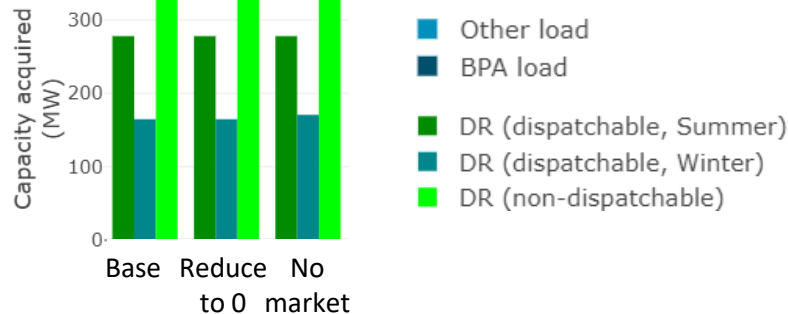
Energy efficiency:



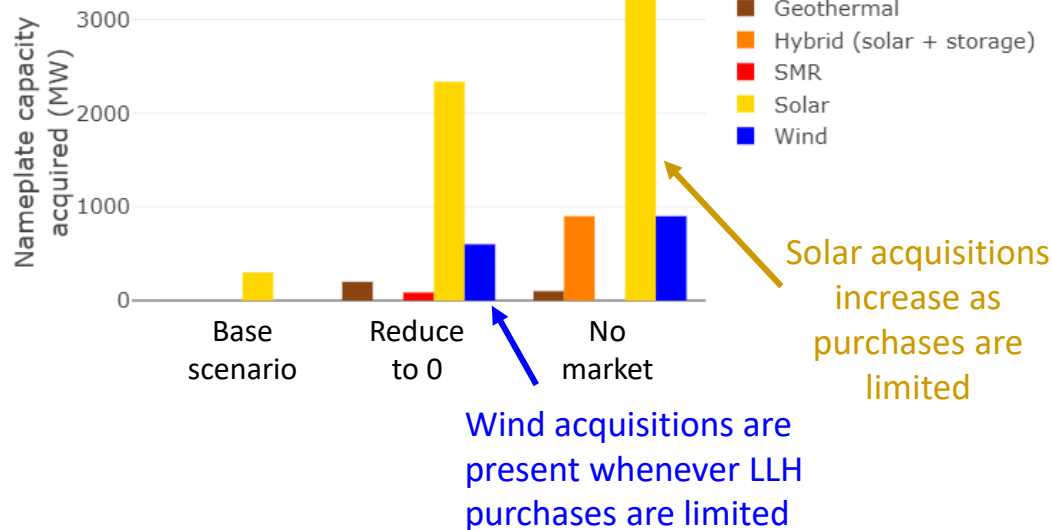
Unmet needs:



Demand response:



Supply-side:

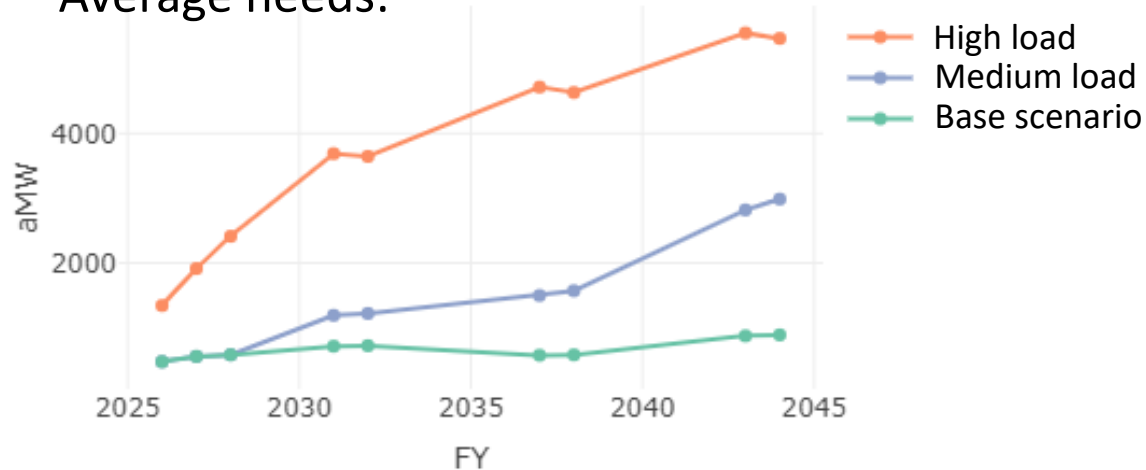


All values are for 2045. Nameplate capacities of supply-side resources represent maximum output under optimal conditions. Annual aMW output of resources such as solar and wind are substantially less than nameplate capacity. Capacity value for non-dispatchable DR is sum of max. capacity across all products.

Load adder sensitivities

- **High load adder (aka, NR)** is a flat block load added to every hour uniformly across the year.
- **Medium load adder (aka, T2)** is shaped load added to each hour. Shaping is based on current Slice Block load shape.

Average needs:

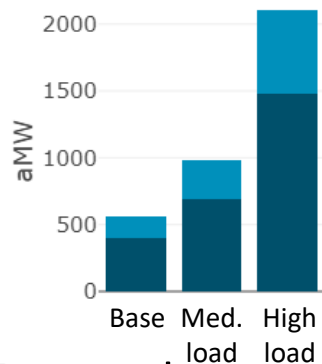


Load adder sensitivities: Key takeaways

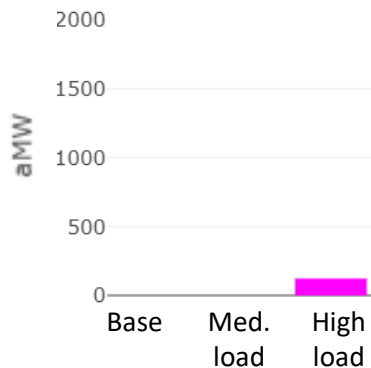
- Acquisitions are primarily driven by HLH energy needs
- Loads in the high load adder sensitivity are difficult to serve:
 - We do not have enough resources in the model to meet needs in 2026-2028 (but the shortfall is relatively small)
 - Portfolio cost is > \$35 billion
- Solutions to both sensitivities include large (1,000+ MW) acquisitions of SMR
- Most acquisitions in the medium load adder sensitivity happen late, in 2043

Load adder sensitivities: resource acquisitions

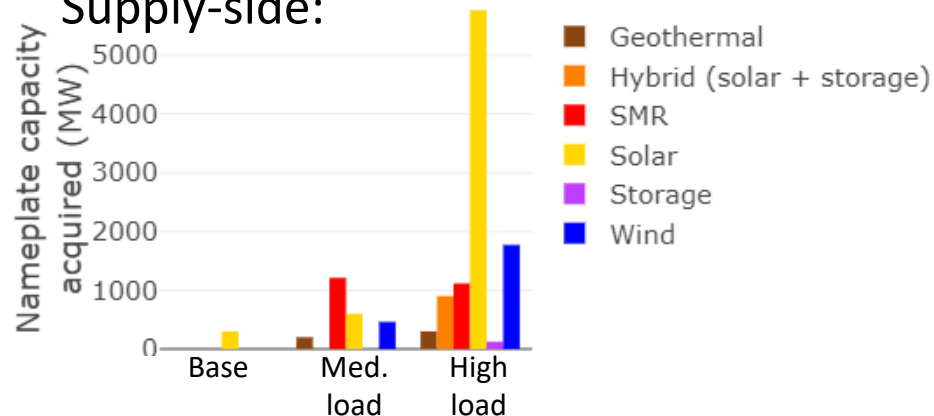
Energy efficiency:



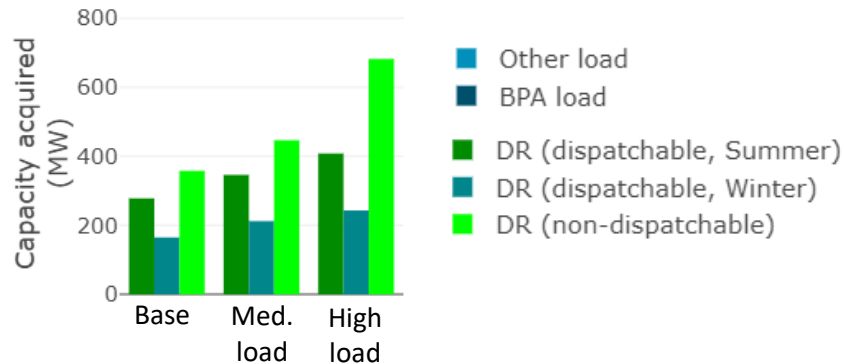
Unmet needs:



Supply-side:



Demand response:



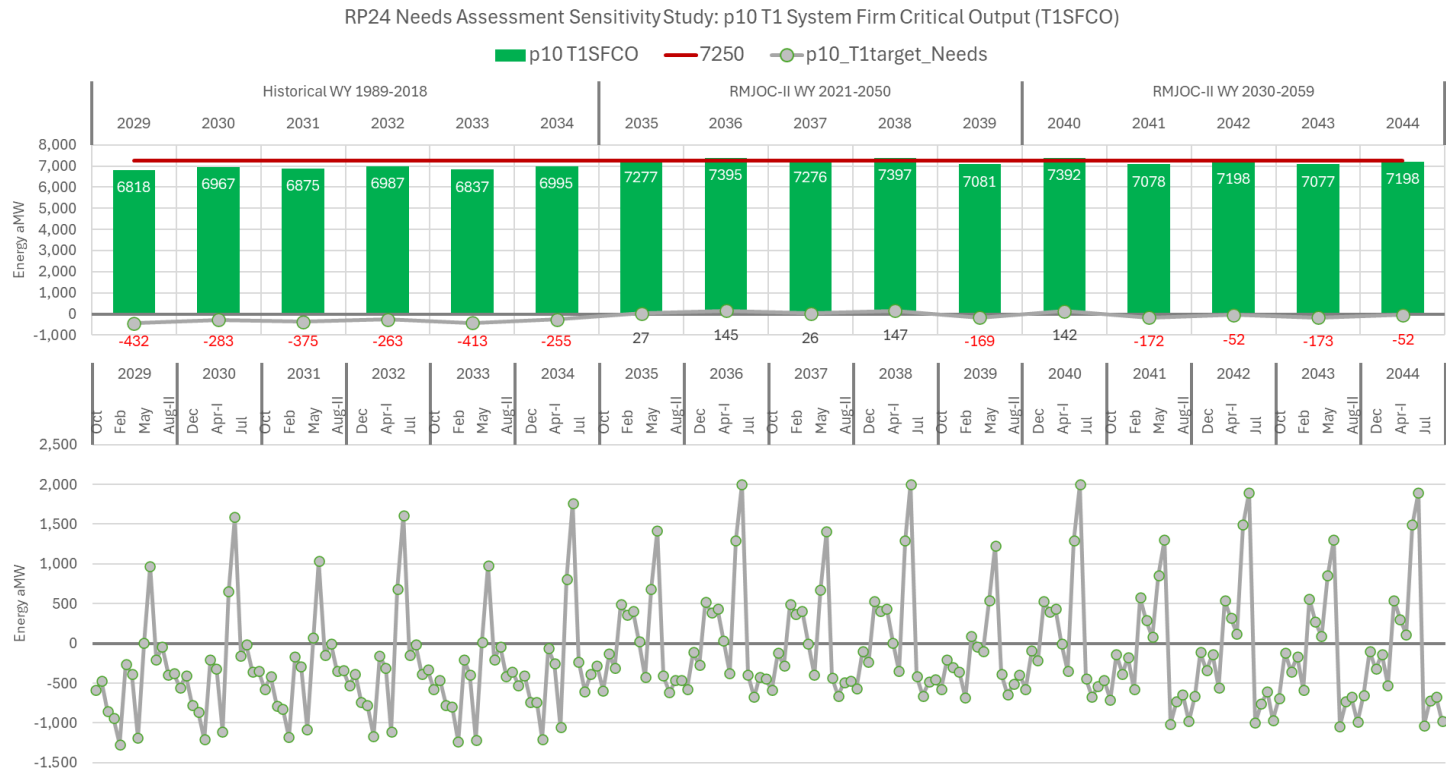
All values are for 2045. Nameplate capacities of supply-side resources represent maximum output under optimal conditions. Annual aMW output of resources such as solar and wind are substantially less than nameplate capacity. Capacity value for non-dispatchable DR is sum of max. capacity across all products.

Tier 1 augmentation

- This sensitivity grows the T1 System Firm Critical Output (T1SFCO) to **7250 annual aMW** shaped to reflect **forecasted hourly shape of T1 obligations**, starting in **2029**
- Needs are modeled as average monthly energy needs at the **whole-system level** (no distinction between SWEDE and Mid-C zones)
- **Only supply-side resources** are allowed to contribute to the growth in T1SFCO
- **Current results are preliminary: CGS uprate** is not yet in the model. We expect to repeat this analysis when those inputs become available.

T1SFCO vs Target Augmentation

- Annualized view of output (top) masks variation at monthly level (bottom)
- Fluctuations in resource capability due to CGS refueling, system operations, and streamflow sets over 20-yr study horizon

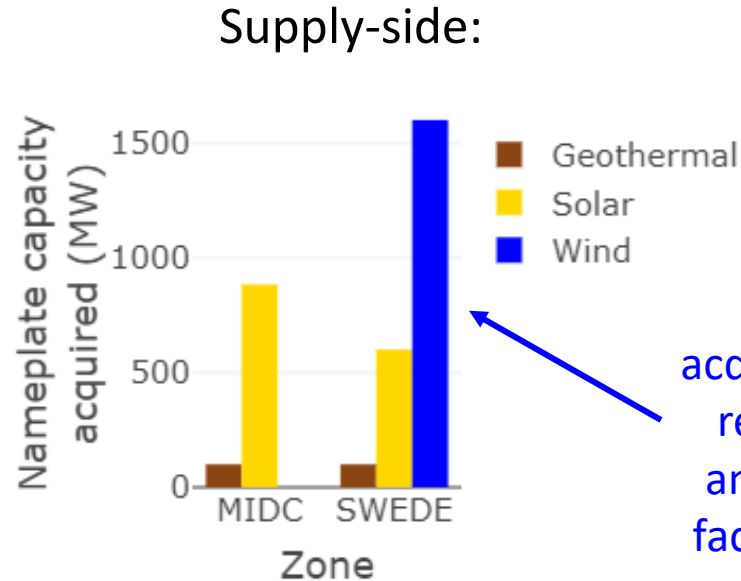


Tier 1 augmentation – Key takeaways

- Meeting T1 load exclusively with supply-side resources requires very substantial acquisitions:
 - P10 needs in the tightest month drive acquisitions
 - Generation greatly exceeds needs most of the time
- Augmentation is achieved with wind, solar, and geothermal power
- In the least-cost portfolio, most energy is generated in the SWEDE region

T1 augmentation: Resource acquisitions

We did not allow EE, DR, or market purchases to contribute to the T1 augmentation



Large wind acquisitions in SWEDE reflect lower costs and higher capacity factors in that region compared to Mid-C

Natural Gas Assessment

- Consistent with the previous resource program, we are not including natural gas (NG) resources as options directly in the solver.
- The diversity of carbon policies across the BPA service territory complicate the modeling of natural gas in the optimization process. This would significantly expand the scope of the resource program modeling as multiple approaches would be needed for each scenario and sensitivity.
- Modeling natural gas also includes other technical challenges that led to the decision to not include it in the model.
 - Incorporation of NG price risk modeling, this model has caused significant delays and errors in other applications
 - Uncertainty around costs and availability of firm fuel
 - Uncertainty around costs and key characteristics of transitioning NG resources to clean fuels (H2 / biofuels)
- The exclusion of NG resources from the solver does not preclude BPA from acquiring any resource necessary to meet needs at the lowest cost / in a cost-effective manner, as outlined in the Northwest Power Act and consistent with sound utility practice.
- We will gather feedback on NG modeling for RP26 and determine direction for future modeling.

Natural Gas Assessment: Key takeaways

- Including new NG would not change results or lower portfolio costs for the base case or any associated sensitivities. This depends on the following assumptions:
 - A new NG plant built for BPA could not be online before 2035 and would only serve as a bridge resource until 2045
 - Carbon emission costs are considered
 - SMRs beginning operation in 2035 are available and eligible for Inflation Reduction Act tax credits, will not cost substantially more than baseline estimates, and will remain online for 60 years
- Using the above assumptions, the NG assessment for RP24 tests whether the solver would have selected a new NG resource.

Resource Acquisition Process

Eric Federovitch

Manager, Long Term Sales and Purchases

BPA Power Services and Resource Acquisition

- BPA is defining its processes for potential resource acquisitions, and refining existing ones related to assessing and implementing cost-effective updates of existing FCRPS projects
- We continue to explore the possibility of solidifying a resource acquisition commitment before new long-term power sales contracts are signed, as well as opportunities to modernize 6(c) procedures and policy in collaboration with the Northwest Power and Conservation Council
- RP26 will provide information on the type, timing, and quantity of potential resource solutions which may be used to inform a formal resource solicitation process

Acquiring Major Resources – Summary

- Provider of Choice process and Resource Programs inform major resource acquisition decisions, but are not the decision making processes
- BPA is aware of and considering potential approaches to acquire resources on the timeline needed to meet customer obligations post-2028
 - BPA and Council staff are reviewing the current Section 6(c) Policy and considering revisions to update the Policy consistent with the NW Power Act and efficient acquisition practices
 - BPA has benchmarked processes of other utilities to gather best practices and insights to incorporate into process for potential resource acquisitions
- Continuing to explore cost effective opportunities e.g. FCRPS uprates, cost-effective market purchases and minor supply-side acquisitions, experimental 6(d) acquisitions
- Under development project plan to include: Commercial solicitation and contracting, legal/6(c), environmental compliance, transmission considerations, financial

Questions and Discussion



Appendix

Resource Solutions



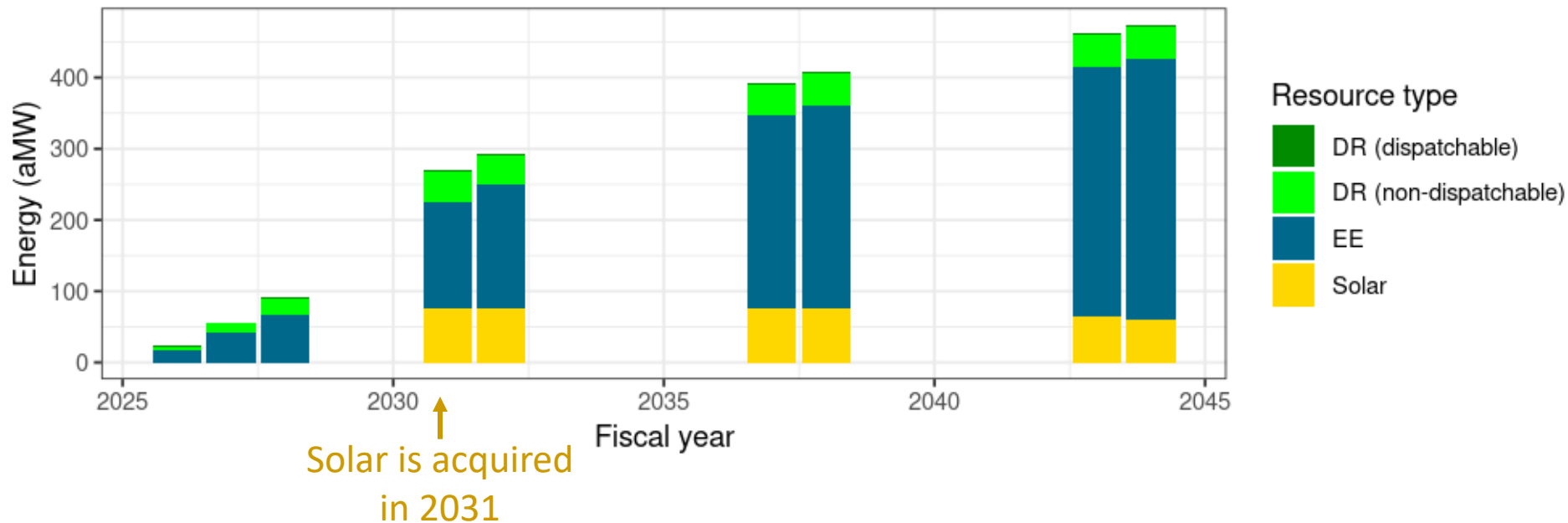
Base scenario: EE and DR

- Non-dispatchable DR programs acquired:
 - Residential Time of Use (TOU) Pricing
 - Utility Demand Voltage Reduction (DVR)
- Dispatchable DR programs acquired:
 - Commercial, industrial, and residential Critical Peak Pricing (CPP)
- EE achieved by 2045:
 - Total: **564 aMW**
 - Serving BPA load: **395 aMW***
- More in-depth EE + DR analysis to come

*About 70% of the total EE achieved by BPA reduces the BPA load obligation. The remainder reduces customer obligations. The percentages vary by EE measure and by customer, but for modeling purposes, we assume 70% for all EE programs.

Base scenario: Mid-C annual aMW

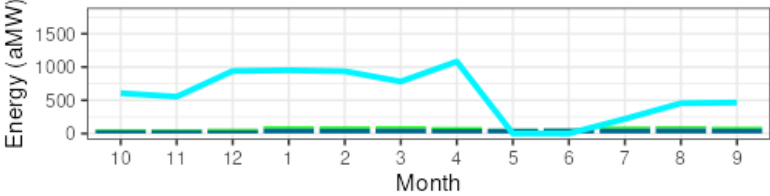
EE and DR programs are started in 2026 and ramp up over time



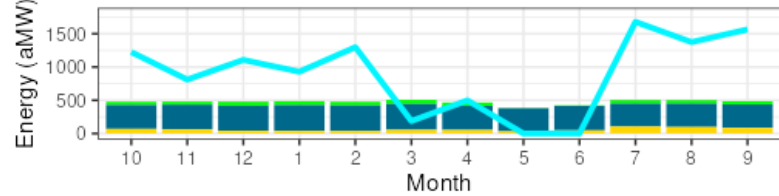
EE aMW shown is the portion serving BPA load. Total EE acquired in Mid-C is 30% higher.

Base scenario, Mid-C needs and resource contributions:

All hours, FY2028:

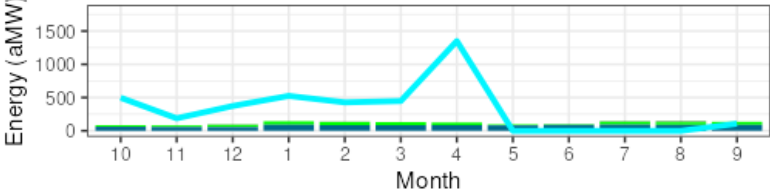


All hours, FY2044:

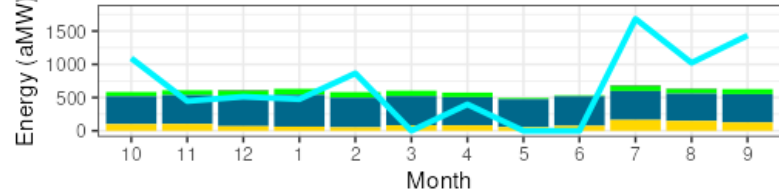


} Market purchases fill in remaining needs

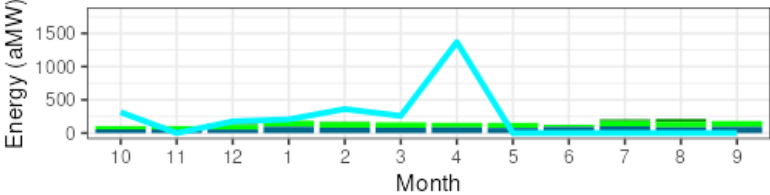
Heavy load hours, FY2028:



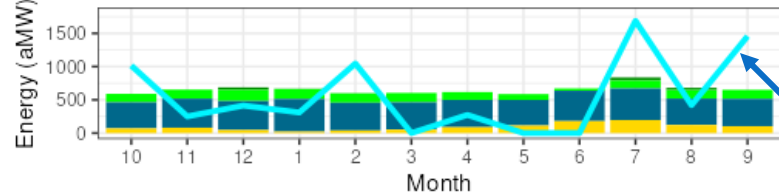
Heavy load hours, FY2044:



Super peak, FY2028:

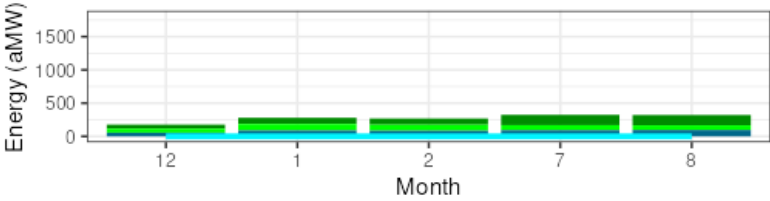


Super peak, FY2044:

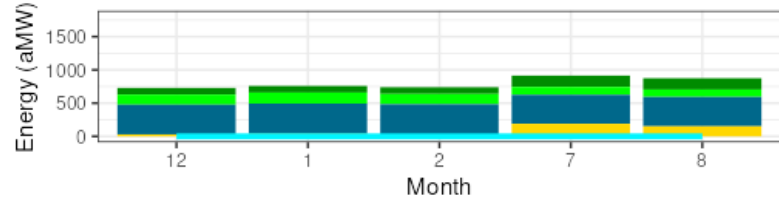


Resource type
■ DR (dispatchable)
■ DR (non-dispatchable)
■ EE
■ Solar

18-hour events, FY2028:



18-hour events, FY2044:

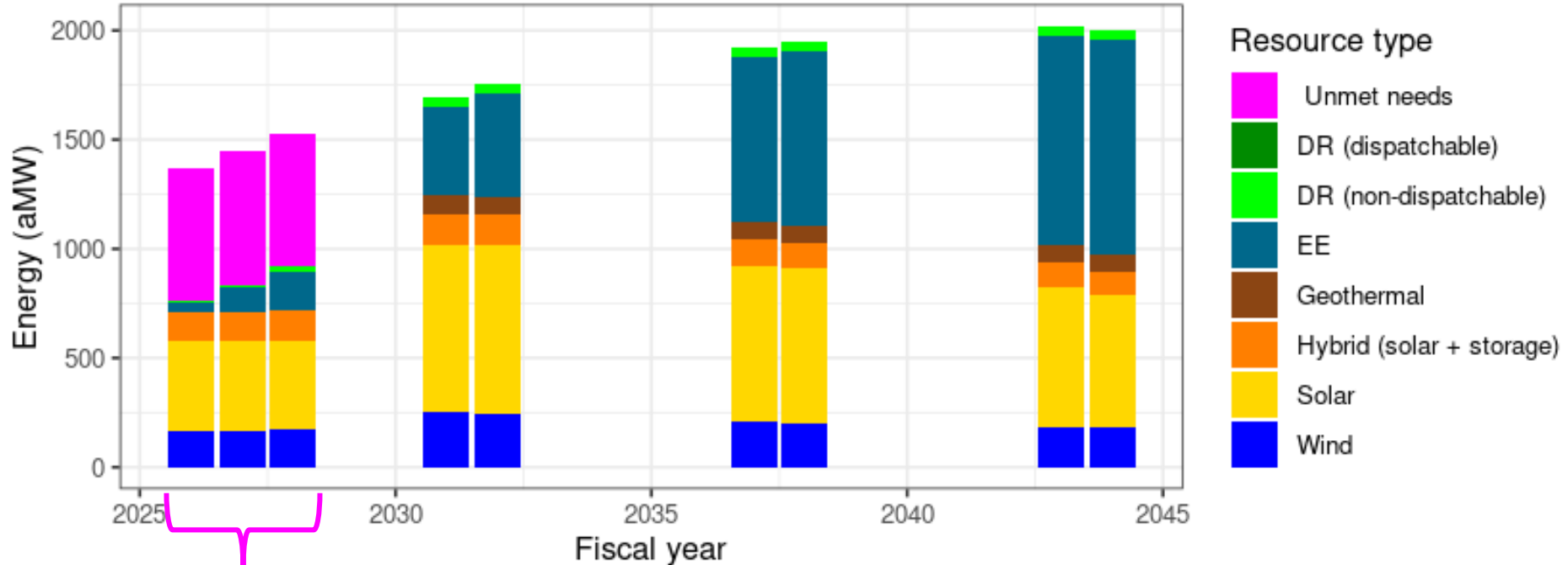


Needs are for P10 water conditions (except 18 hr capacity)

Market limits sensitivities: Key takeaways

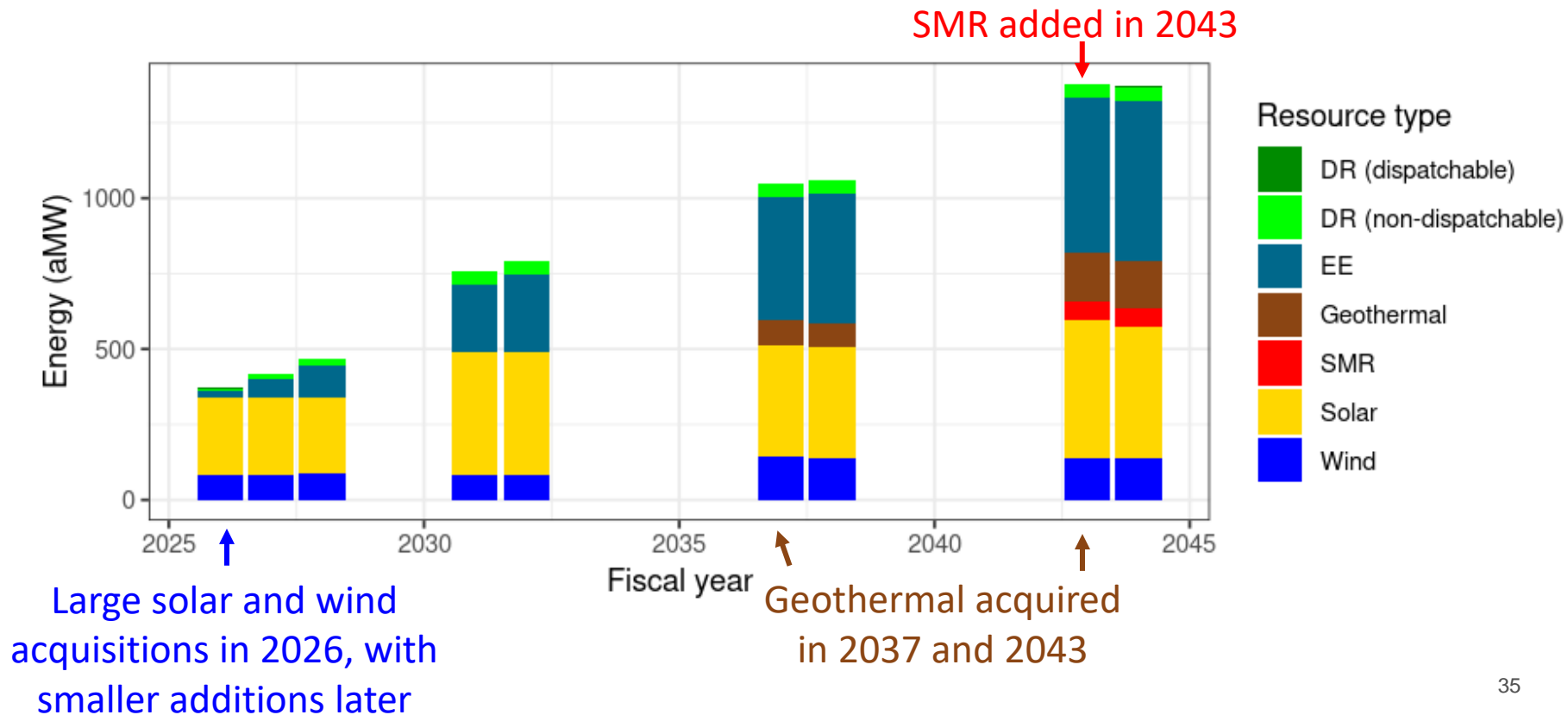
- Needs in 2026-2028 have a strong influence on results
 - Meeting needs in winter and April in this period requires large market purchases (or resources not currently in the model)
- Resource acquisitions are driven primarily by flat energy needs
- Market purchases are replaced primarily with solar and wind

‘No market’ sensitivity: Mid-C annual aMW

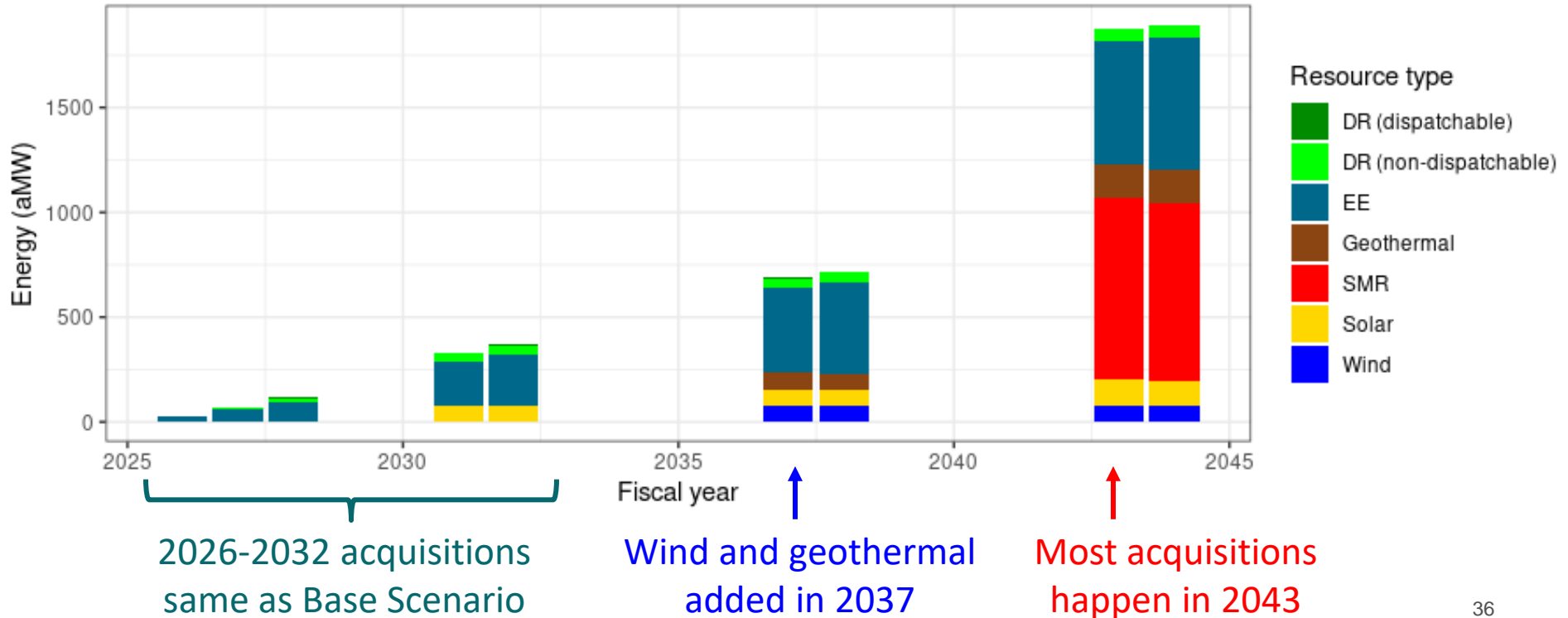


Months without enough resources to meet needs: Nov – Feb and April

'Reducing market purchases to 0' sensitivity: Mid-C annual aMW

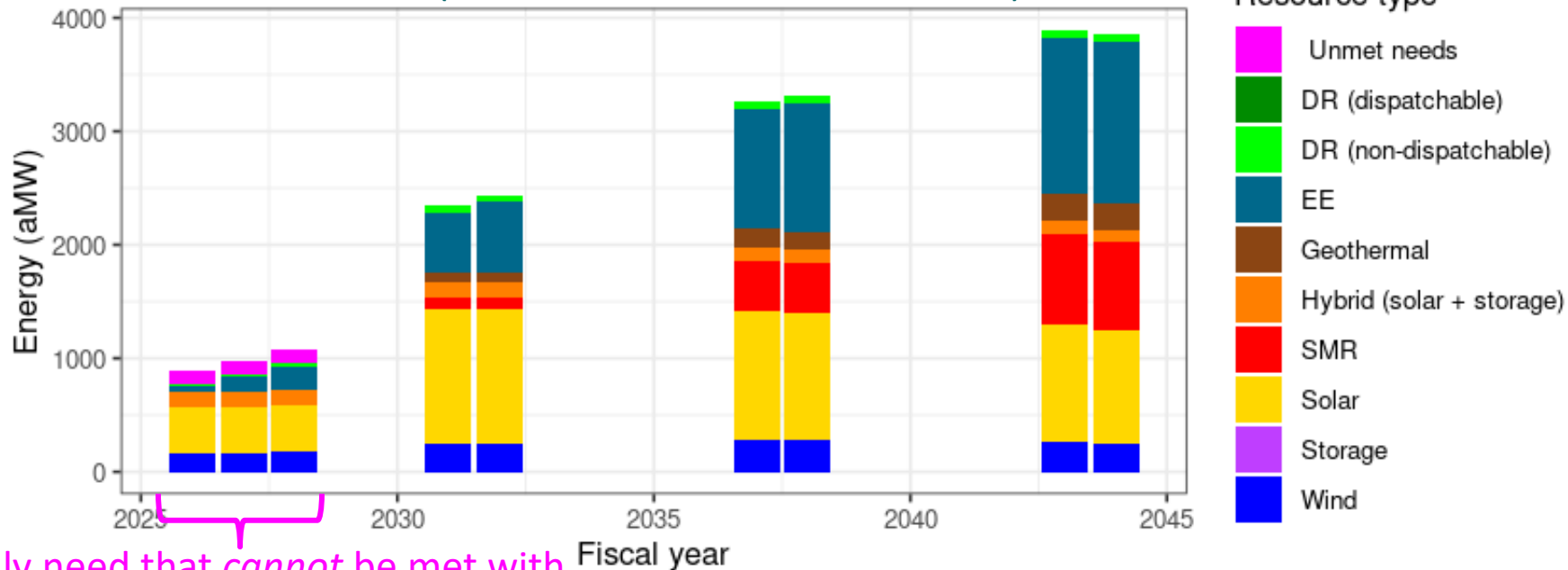


Medium load adder: Mid-C annual aMW



High load adder: Mid-C annual aMW

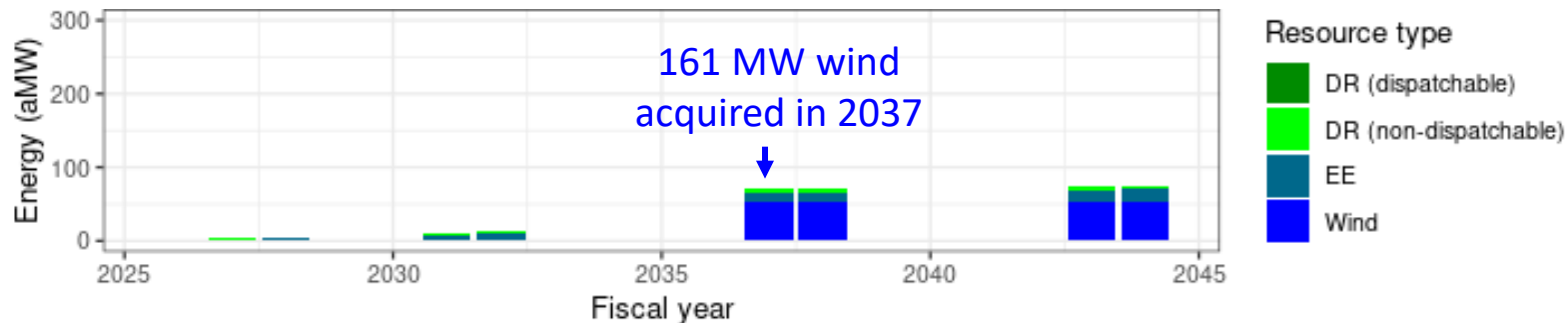
New, large acquisitions made in every available year
(i.e., 2026, 2031, 2037, and 2043)



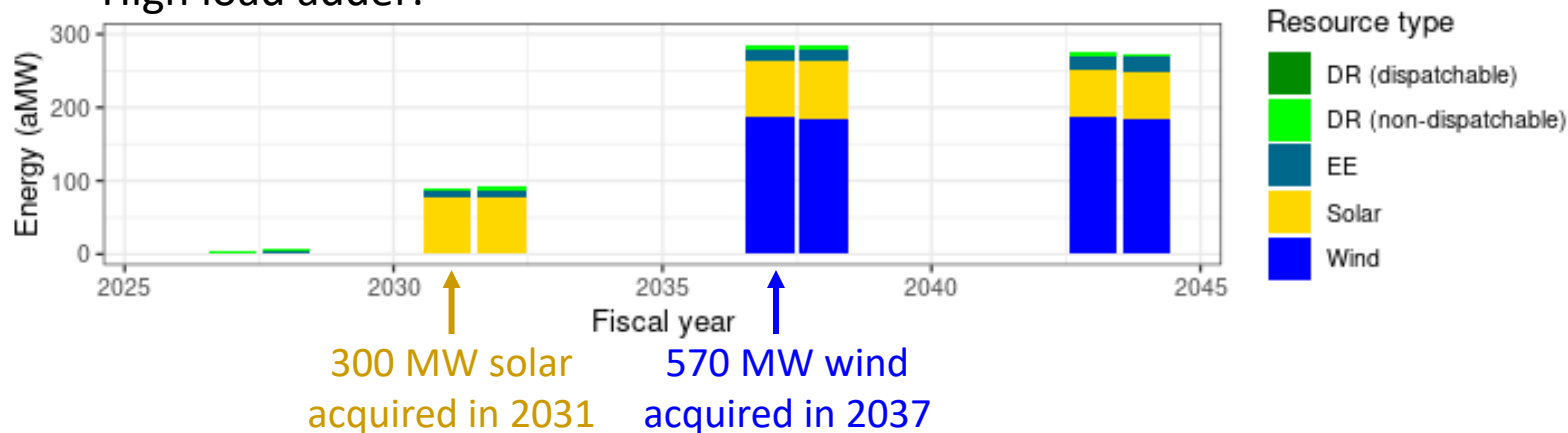
Only need that *cannot* be met with
resources in the model: Apr '28 HLH

Load adders: SWEDE annual aMW

Medium load adder:

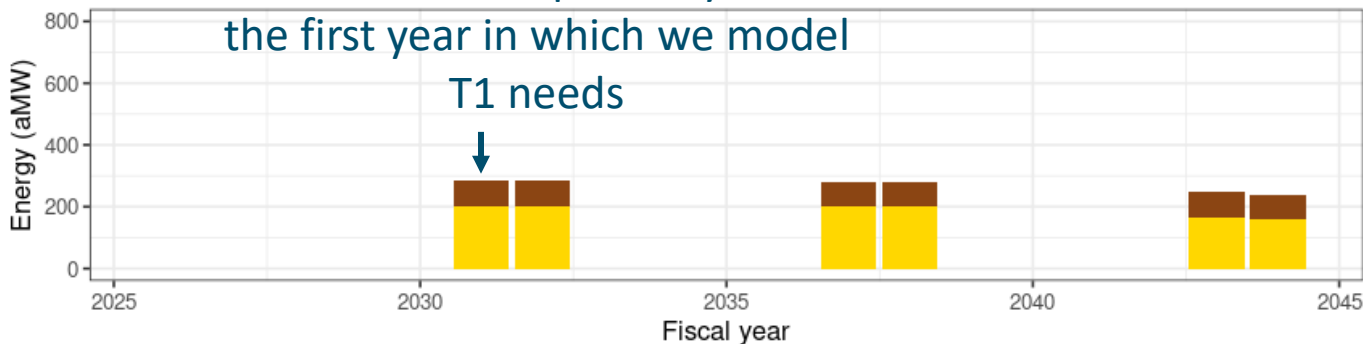


High load adder:

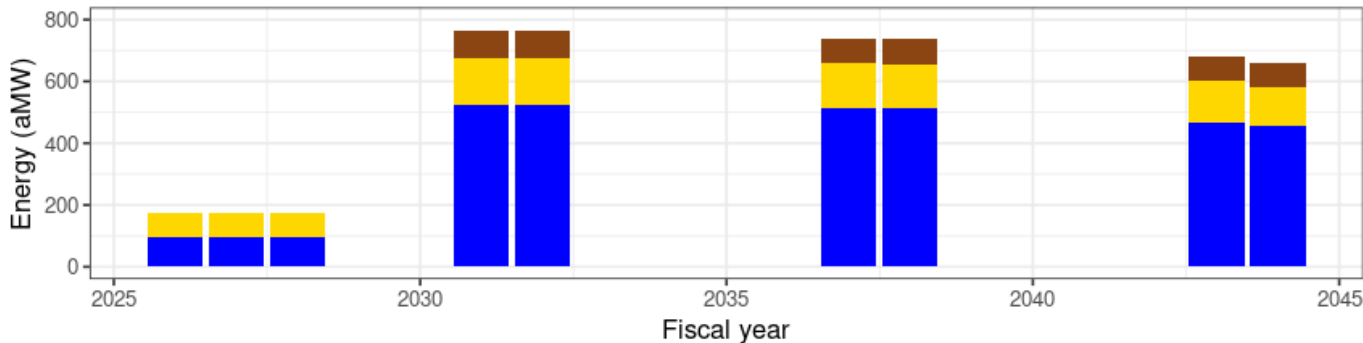


Tier 1 augmentation: annual aMW

MIDC: Resources all acquired by 2031,
the first year in which we model



SWEDE:



Most of the energy is
generated in SWEDE

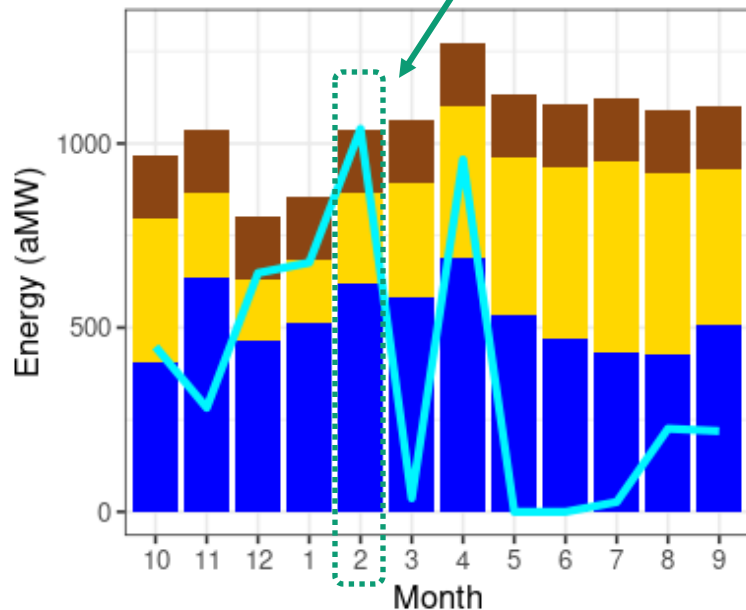
Tier 1 augmentation: monthly aMW

In most months, generation is much greater than needs, even under P10 conditions

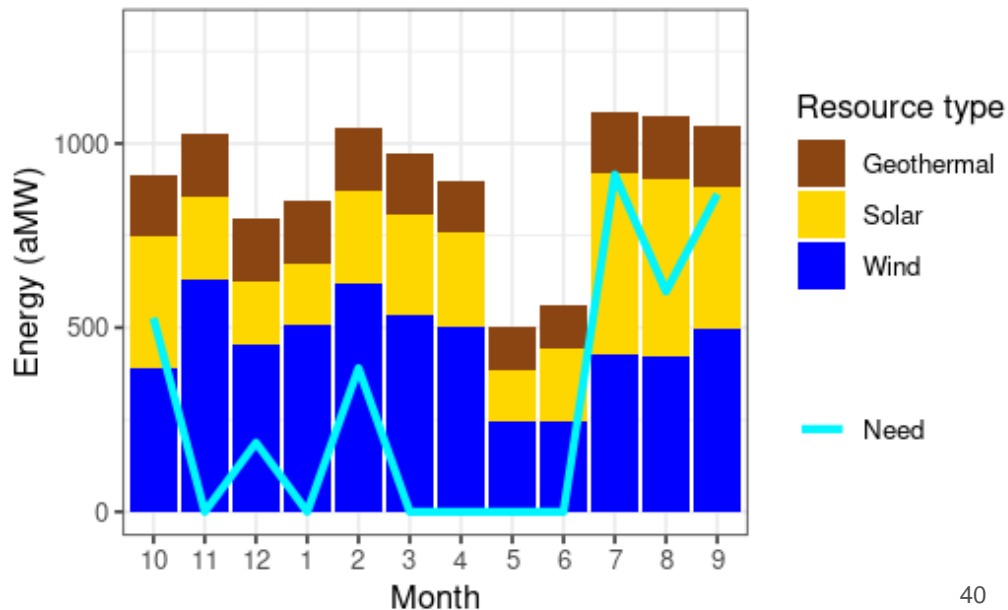
Solver is building to meet

February 2031 need

All hours, FY2031:



All hours, FY2044:



Natural Gas Assessment

	Base scenario	Market limits				High Mkt Price	Loads	
		Reduce 25%	Reduce 50%	Reduce 50% All	Path to 0		Med Load	High Load
2029-2034								
*2035-2040								
2041-2045								

*2035 is the earliest date we've assumed BPA could have a new resource online considering EIS, interconnection, and other necessary processes.

	Not Selected
	Likely Selected if Available
	Likely Selected

If BPA could get a NG resource online sooner, temporarily acquire output from an existing plant, or invest in NG resources that transition to zero emissions (through clean fuels or carbon sequestration), NG resources may help reduce costs of meeting needs under more sensitivities.