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July 2, 2013

MEMORANDUM

TO: Council Members

FROM: Charlie Black

SUBJECT: Briefing on Puget Sound Energy's Integrated Resource Plan

On May 31, 2013, Puget Sound Energy (PSE) filed its latest Integrated Resource Plan (IRP) with the Washington Utilities and Transportation Commission (WUTC). Under WUTC regulations, PSE updates its IRP every two years. The IRP forecasts PSE retail electric customers' requirement 20 years into the future and identifies resource options that are most likely to meet those needs at the lowest cost and risk. PSE prepares its IRPs with active participation by a broad range of interested parties.

At the Council meeting in Seattle on July 10, 2013, Philip Popoff, PSE's Manager, Integrated Resource Planning will provide a briefing on his utility's 2013 IRP.



PSE's 2013 IRP Overview NWPPCC



**Phillip Popoff
Manager, Integrated Resource Planning
July 10, 2013**

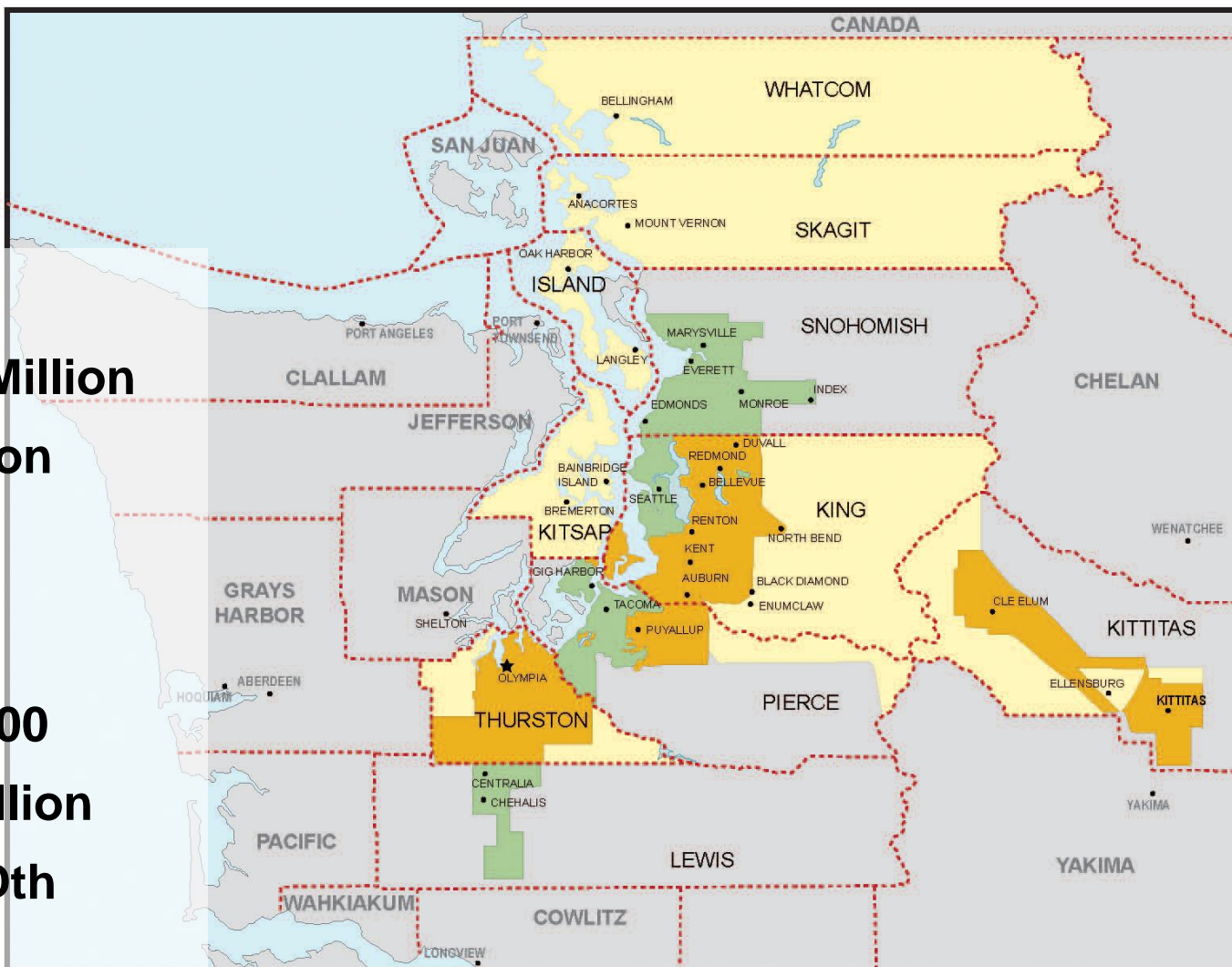
PSE Overview

2013 IRP Key Findings

Analysis and Scenarios Considered

Next Steps





Electric

- ◆ Customers: 1.1 + Million
- ◆ Revenue: \$2+ Billion
- ◆ Sales: 24 Mil MWh

Gas

- ◆ Customers: 760 ,000
- ◆ Revenue: \$1.2+ Billion
- ◆ Sales: 108,000 MDth



PSE's Current Resource Stack in MW

Hydro
1000 MW



Wind
823 MW



Nat Gas
Base Load
& Peaker
1868 MW

Coal
677 MW



Long-Term
Contracts
800 MW

Shorter-Term Import Capability
1400 MW



Continued Reliance on Market for Peak Capacity

- Shorter Term—Looks Reliable
- Longer-Term—Concerns

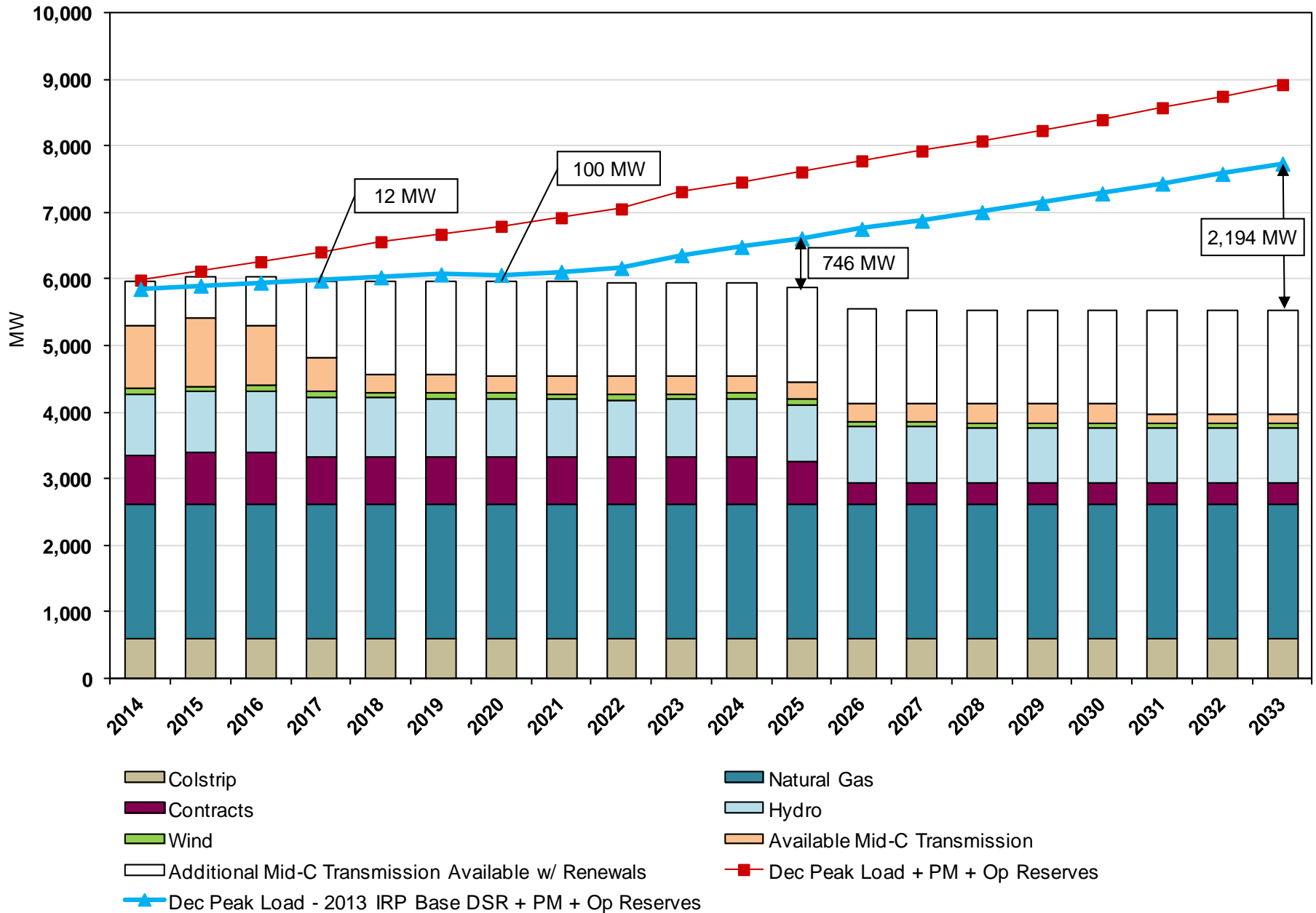
Challenges for Existing Coal-Fired Generation

- A Number of Issues for Coal Generally in U.S.
- Focused on Understanding Factors that Could Affect Economic Viability of Colstrip
- Big Picture: No Major Near-Term Investment Decisions to Make at Colstrip

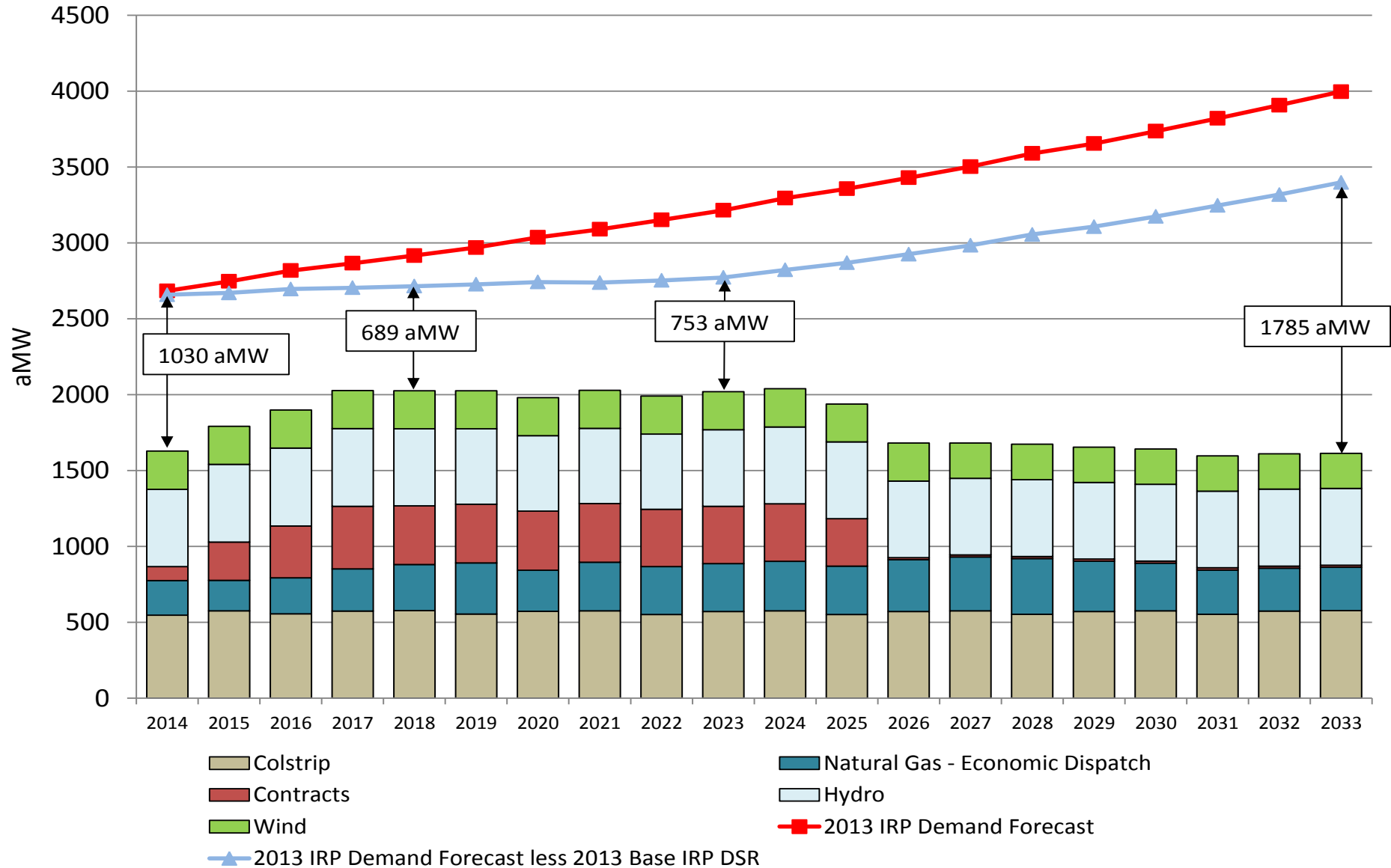
Infrastructure Challenges

- Electric IRP Calls for Gas Storage
- As Regional Capacity Tightens, Need to Plan Further Out to Facilitate Infrastructure

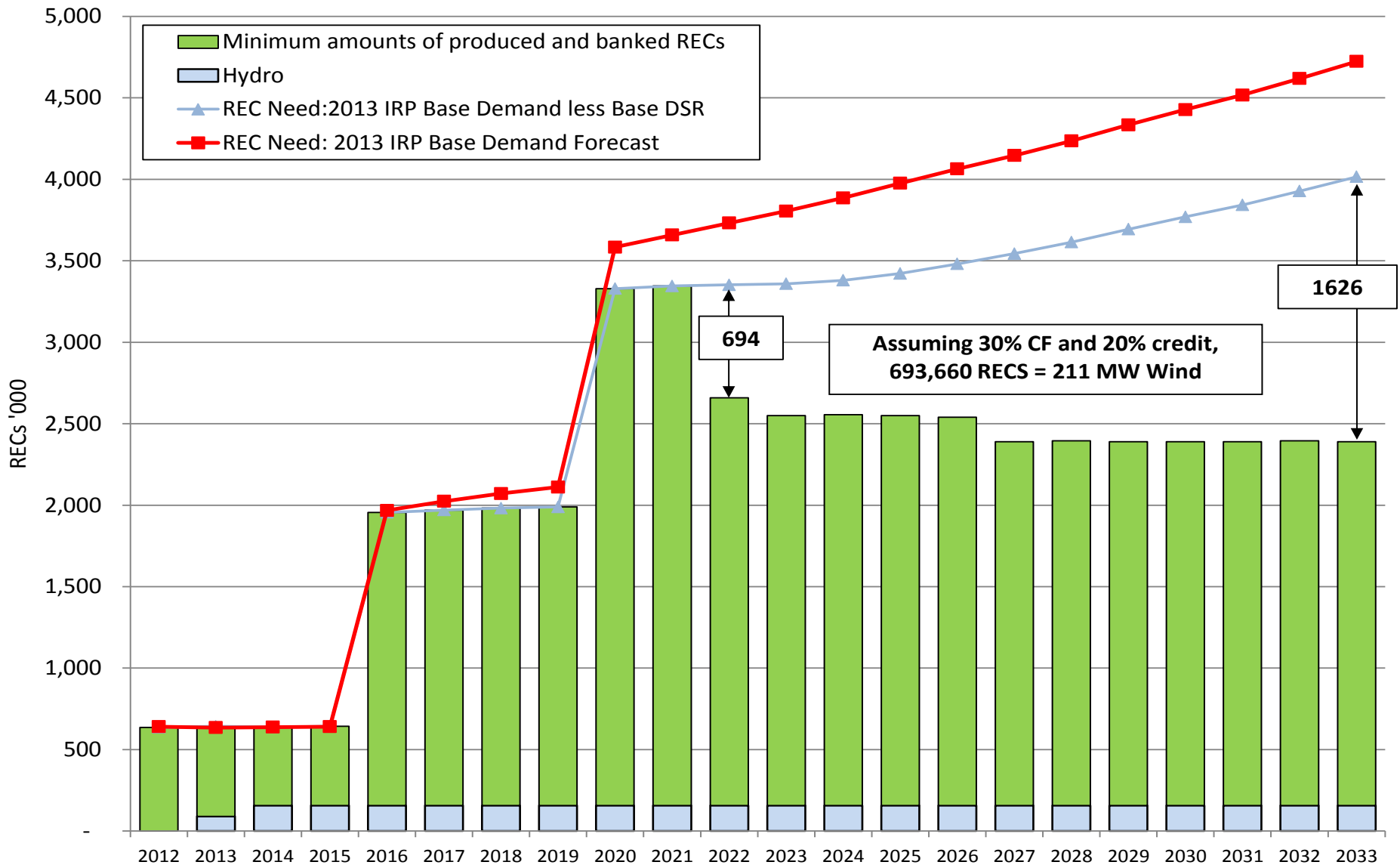
Winter Peak Capacity Need



Annual Energy Position



Renewable "Energy" Need





Resource Plan - Cumulative Capacity Additions

	2017	2023	2027	2033
Demand-Side Resources (MW)	327	800	887	1,007
Wind (MW)	0	300	500	600
Peakers (CT in MW)	221	442	1,327	2,212
Transmission Renewals (MW)	1,141	1,407	1,407	1,567
Gas Storage (MDth/day Gas)	100	100	100	150



WAC 480-100-238 Integrated resource planning.



(1) Purpose. Each electric utility... has the responsibility to meet its system demand with a least cost mix of energy supply resources and conservation.

“Least Cost”: “Lowest Reasonable Cost” Includes Consideration of Risks

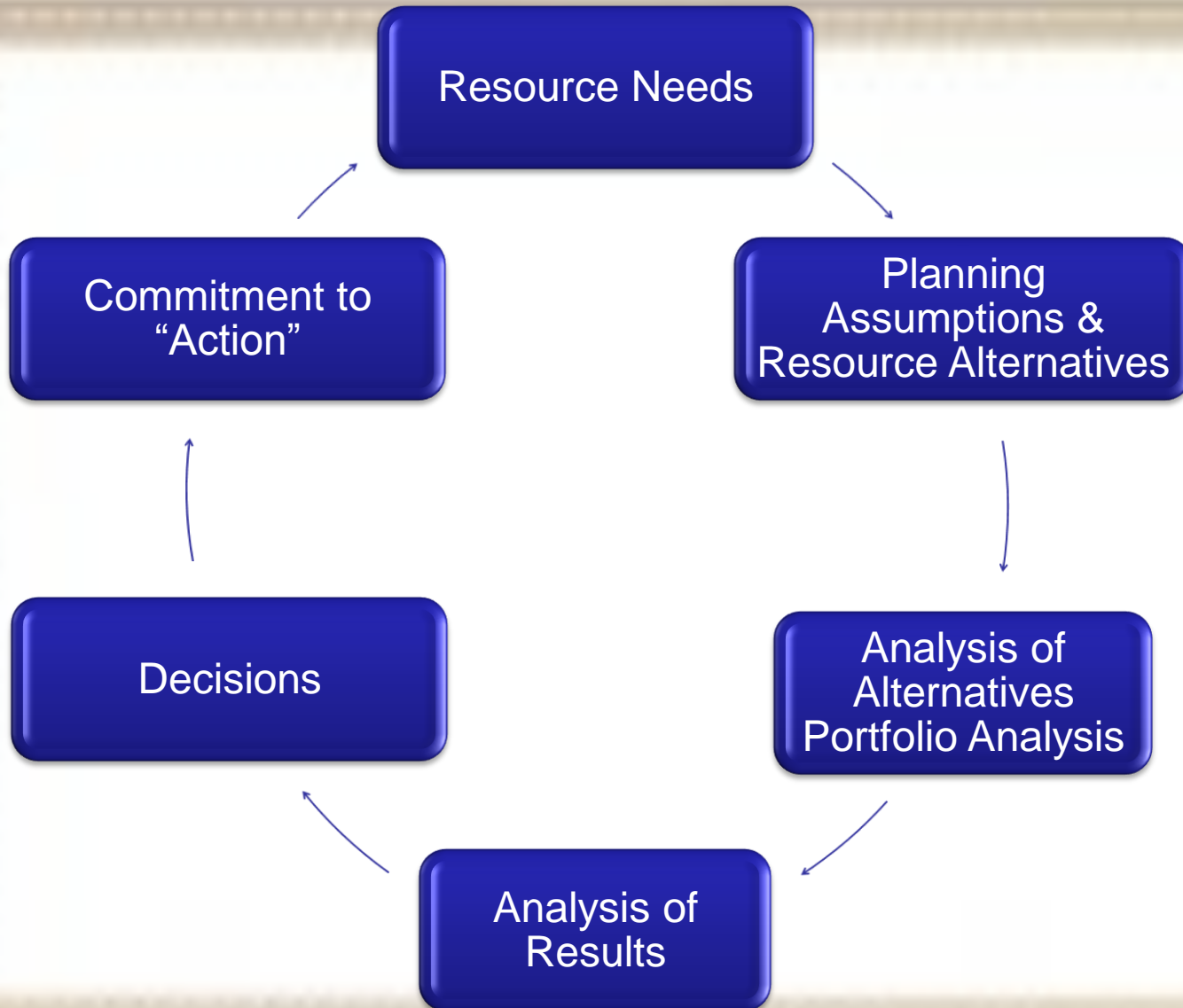


Risk Focus: What Factors Can Affect The Least Cost Mix?

Regulatory Compliance

Stakeholders

Market Outlook



Customer Needs

Deterministic Analysis: Scenarios/Sensitivities

- Factors that Might Create Different Long-Term Market Equilibriums and/or Specific Policy Analysis
- Examples: Gas Price Trends, PTC Extension, Load Growth



Stochastic Analysis: All Futures Bumpy!

- Live in Series of Short-Runs...Not Long-Run Equilibriums
- Stochastic Variables in Portfolio Analysis: Gas Prices, Power Prices, Load (weather), Wind, Hydro, CO₂ Price (Cap & Trade Only)



Why Not One, Grand Stochastic Analysis?

- Too Complicated to Intuit
- Difficult to Discern What is Important
- Hard to Explain What is Important
- Use to Learn: Inform Decisions



Market Scenarios

- Base: Mid Growth, Mid Gas Price
- Base + Low Gas
- Base + Very Low Gas Price
- Base + Very High Gas Price
- Base + Low CO₂ Cost
- Base + High CO₂ Price
- Base + Very High CO₂ Cost
- Low: Low Growth, Low Gas Price
- High: High Growth, High Gas Price
- High + High CO₂ Price

Portfolio Sensitivites

- Peaker Type – CT vs Recip
- CT With and Without Oil Back-up
- Location: East/West Cascades
- DSR Acquisition /Ramp Rates
- Colstrip Least Cost Replacement
- Replace Colstrip with MT Wind
- RPS + 300MW Wind

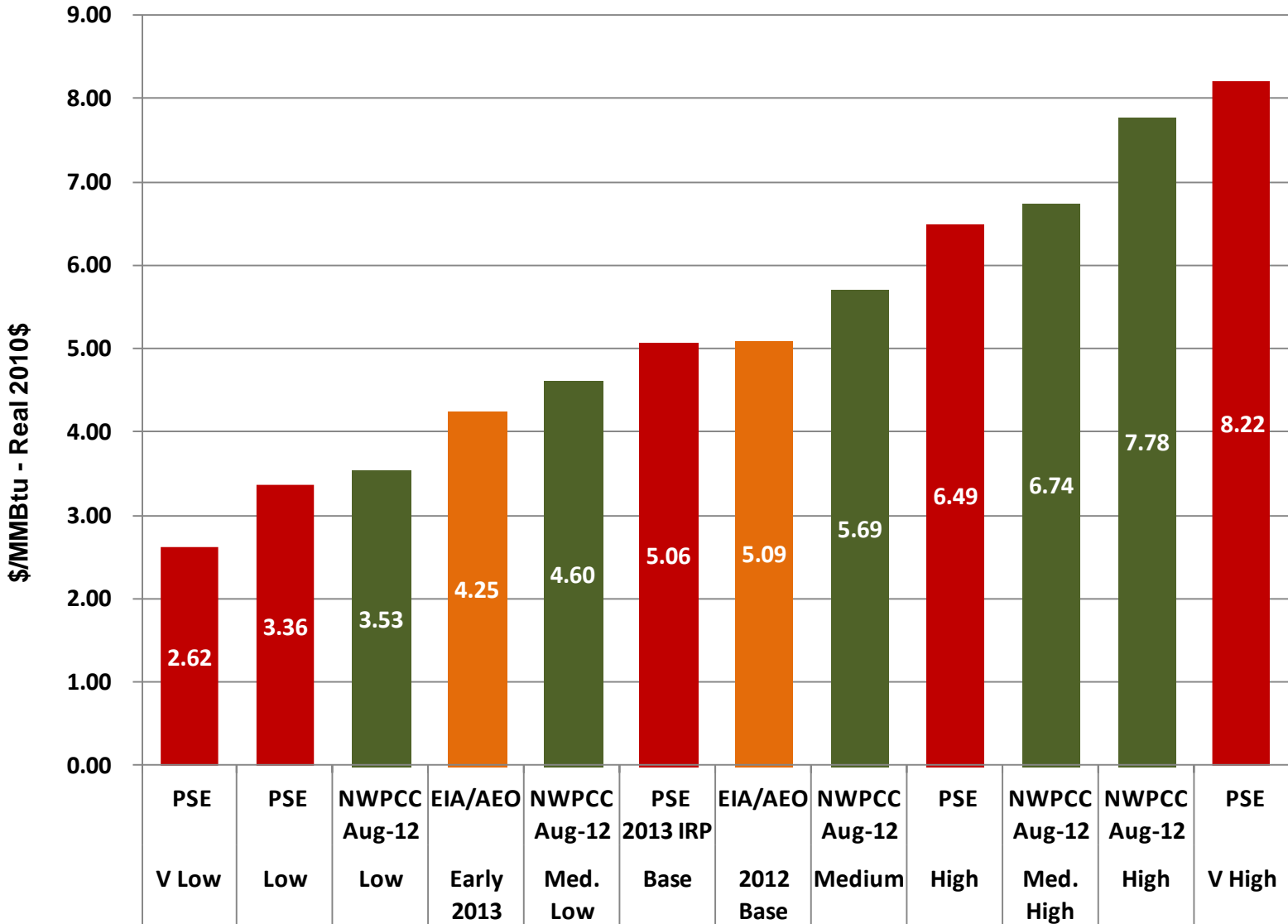


Colstrip Environmental Compliance Cases

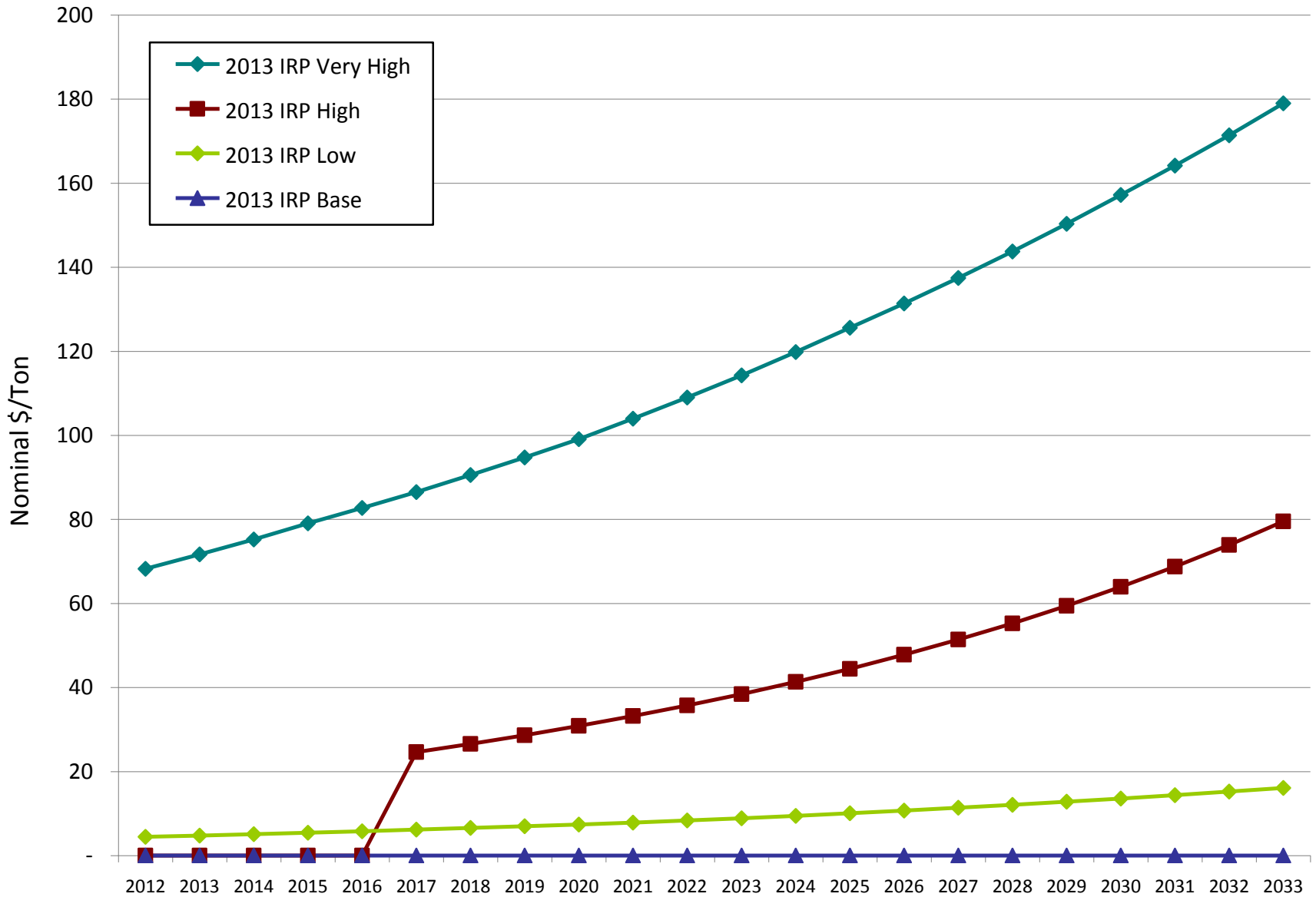
- Case 1–Low Cost: Regional Haze Less Costly Technology Solution
- Case 2–Mid Cost: Regional Haze Realistic Estimate of EPA Technologies
- Case 3–High Cost: Case 2 + CCR Hazardous w/Offsite Disposal @ \$8/ton
- Case 4—Very High Cost: Case 2 + CCR w/Offsite Disposal at \$24/ton

Henry Hub Gas Price Forecasts

(\$/MMBtu, Levelized Real 2010 \$, 2014-33)



CO2 Cost/Price Assumptions: Deterministic



Two Ways of “Internalizing” Externalities

Reflected in Economic Dispatch: Tax/Cap & Trade

Cost = F(Fixed Costs, Variable Costs (gas prices, CO₂ prices, etc.))

- CO₂ cost in portfolio costs—Part of Economic Dispatch
- Appropriate for CO₂ Tax or Cap & Trade Price
- Key Points:
 - Cost of CO₂ Properly Reflected in Market Price
 - CO₂ Prices Will Affect Quantity via Economic Dispatch AND Resource Portfolios



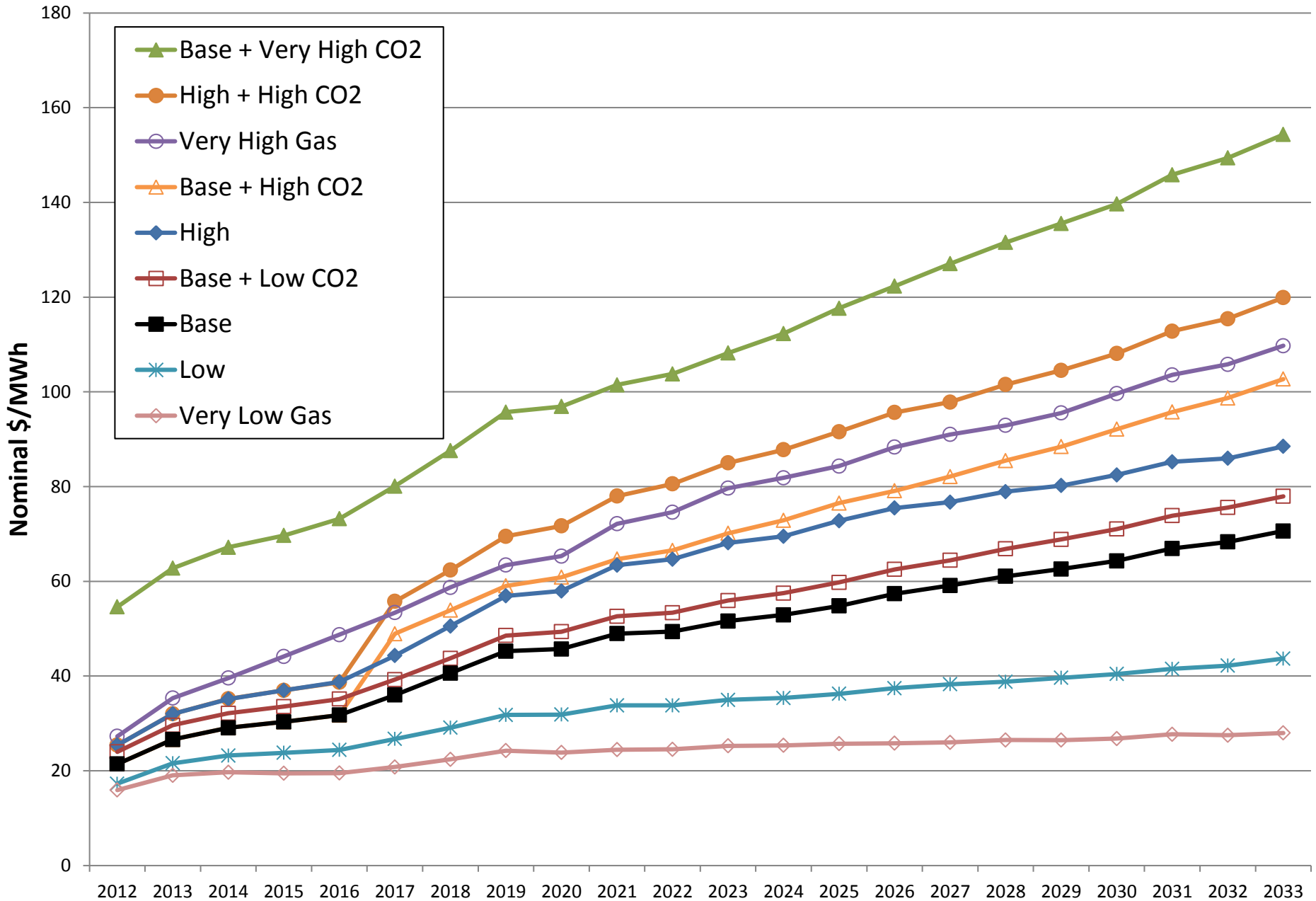
External to Economic Dispatch: As Externality

Cost = F(FC + VC) + (Cost of CO₂ * Tons)

- CO₂ cost Incorporated Outside Economic Dispatch
- Appropriate for Analyzing CO₂ as a Societal Cost
- Key Points:
 - Cost of CO₂ Will Properly Not be Reflected in Market Price
 - CO₂ Costs Affect Quantity Only via Resource Portfolios

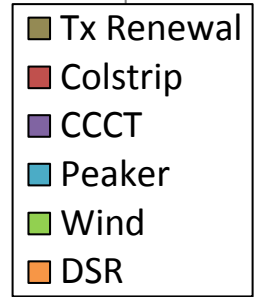


Annual Average Mid-C Power Price (Nominal \$/MWh)

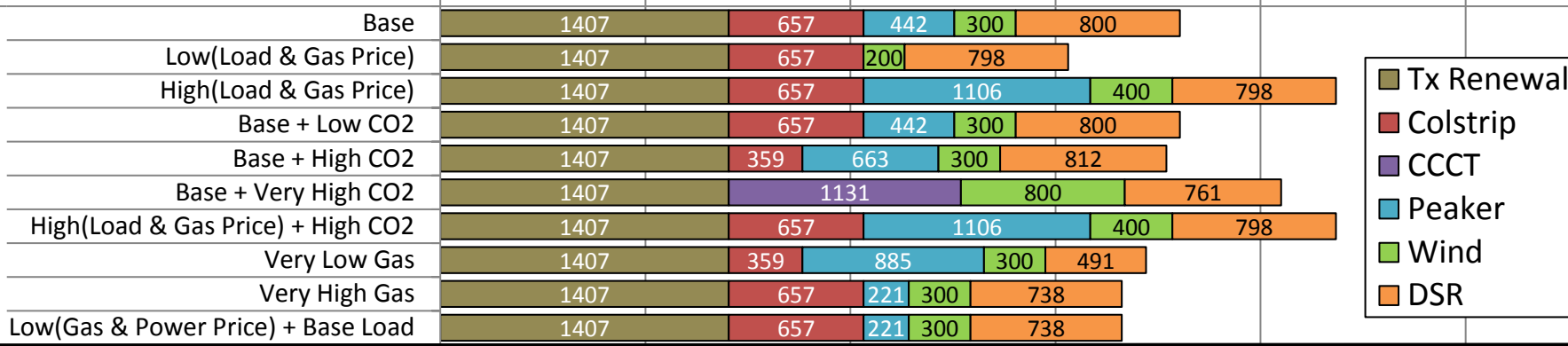


Nameplate Capacity (MW) for Portfolio Additions by 2023

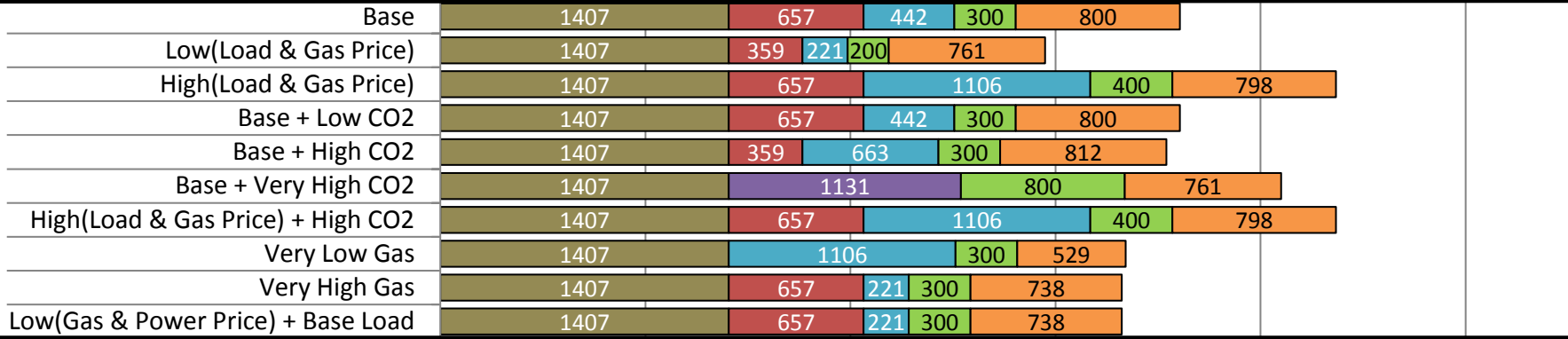
0 1,000 2,000 3,000 4,000 5,000



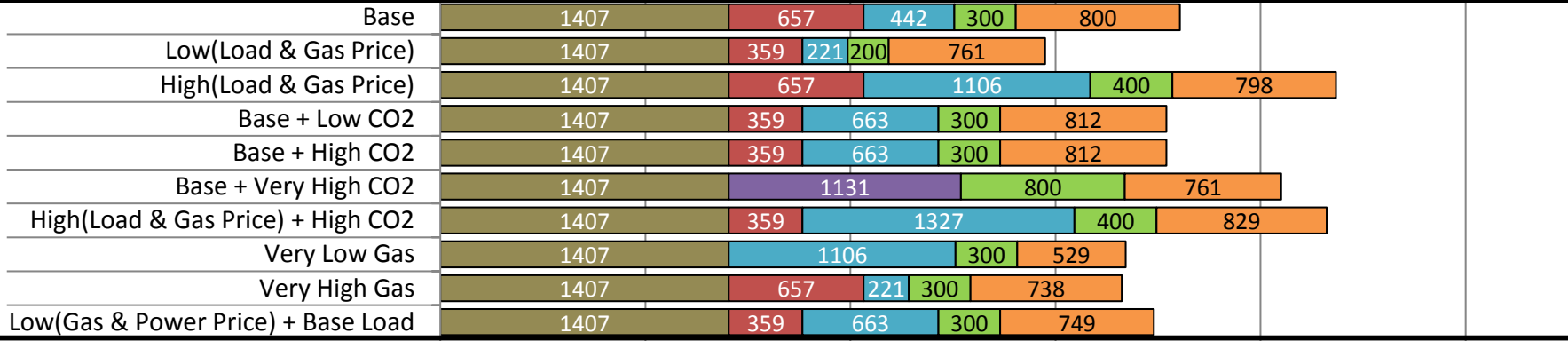
Case 1, 2023



Case 2, 2023



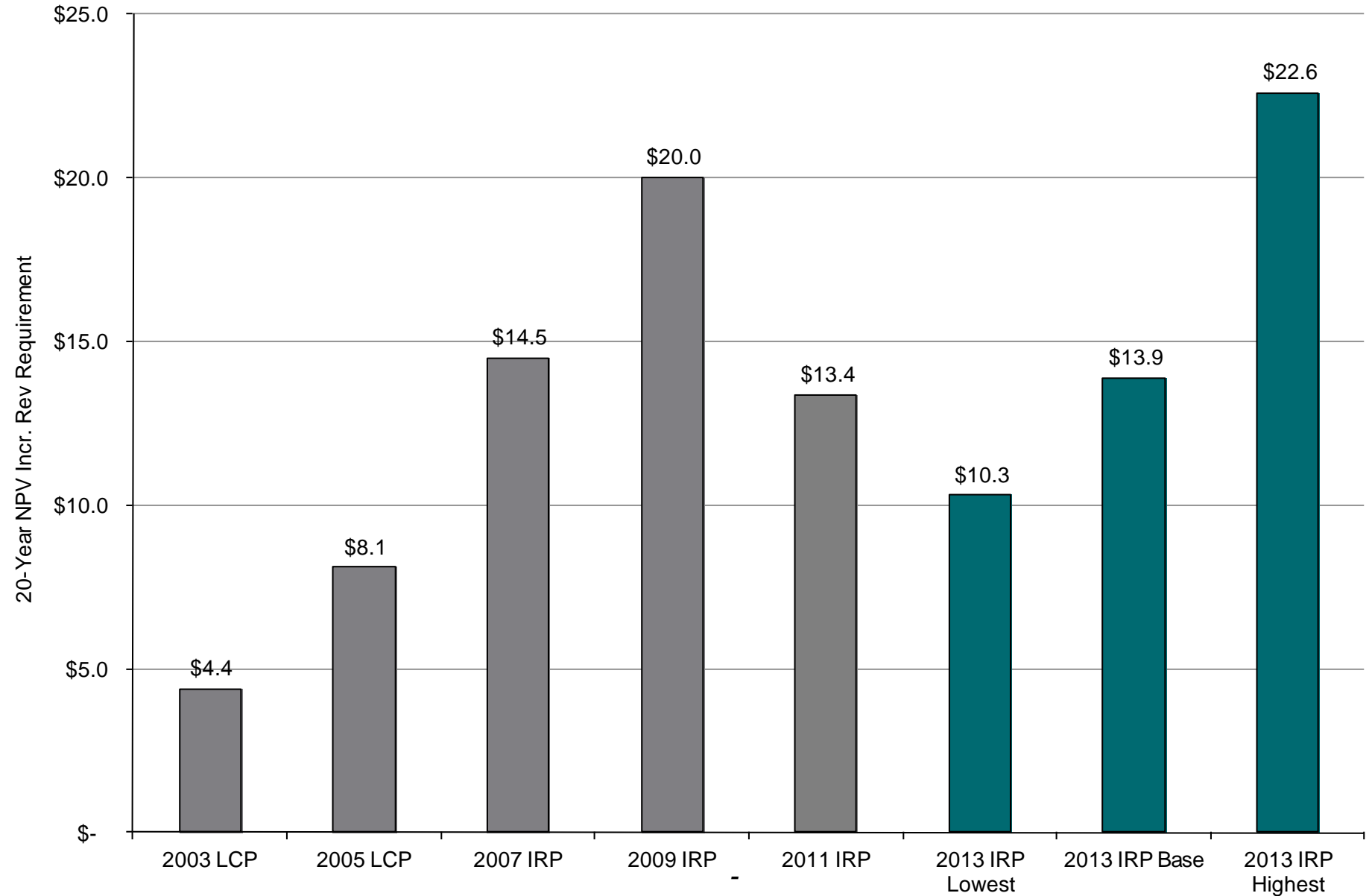
Case 3, 2023



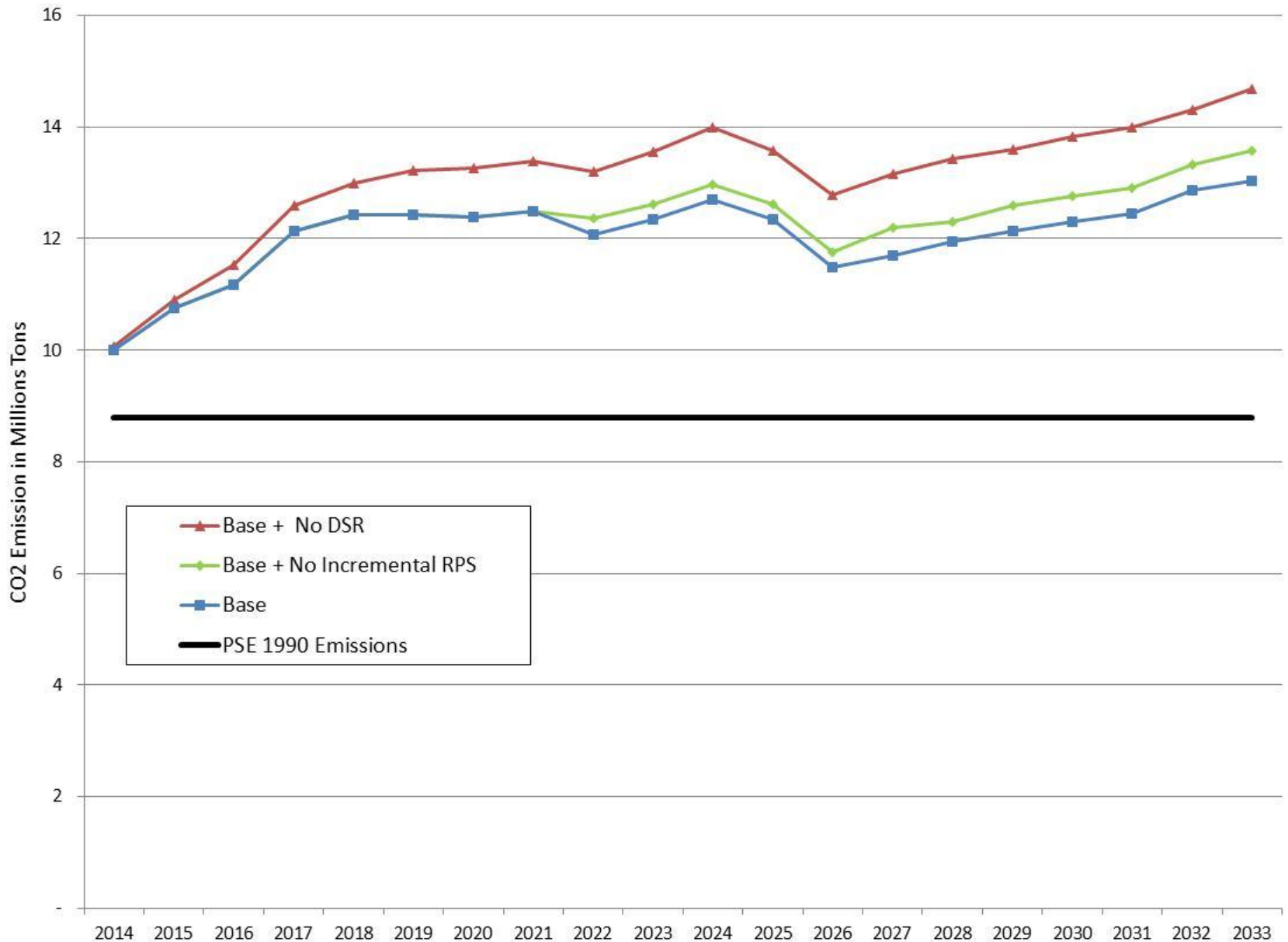
Case 4, 2023



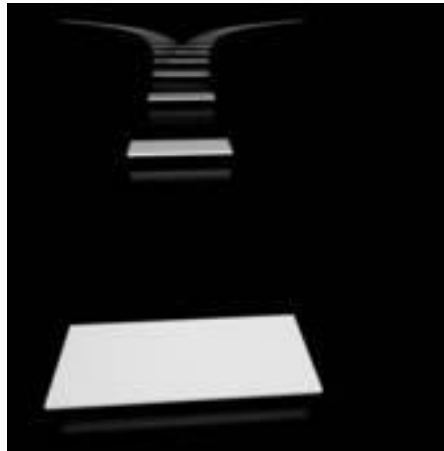
Significant Range of Cost Uncertainty



CO₂ Emissions Trending Up



- Pursue Cost Effective Demand-Side Resources
- Develop Strategy to Address Reliance on Market for Capacity in the Intermediate to Long-Term
 - Update to IRP in 4th Quarter 2013
- Pursue Prudent Gas Storage Acquisitions for Generation
- Revise Stakeholder Process to Clarify Roles and Expectations & Provide Greater Transparency





Concerns About Long-Term Reliance on Market for Capacity

Challenges for Existing Coal-Fired Generation

Infrastructure Challenges

Thank You!



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