

Decision Making Under Uncertainty

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Overview

- ■ Review
- Initial Results

Similar to Everyday Decision Making under Uncertainty

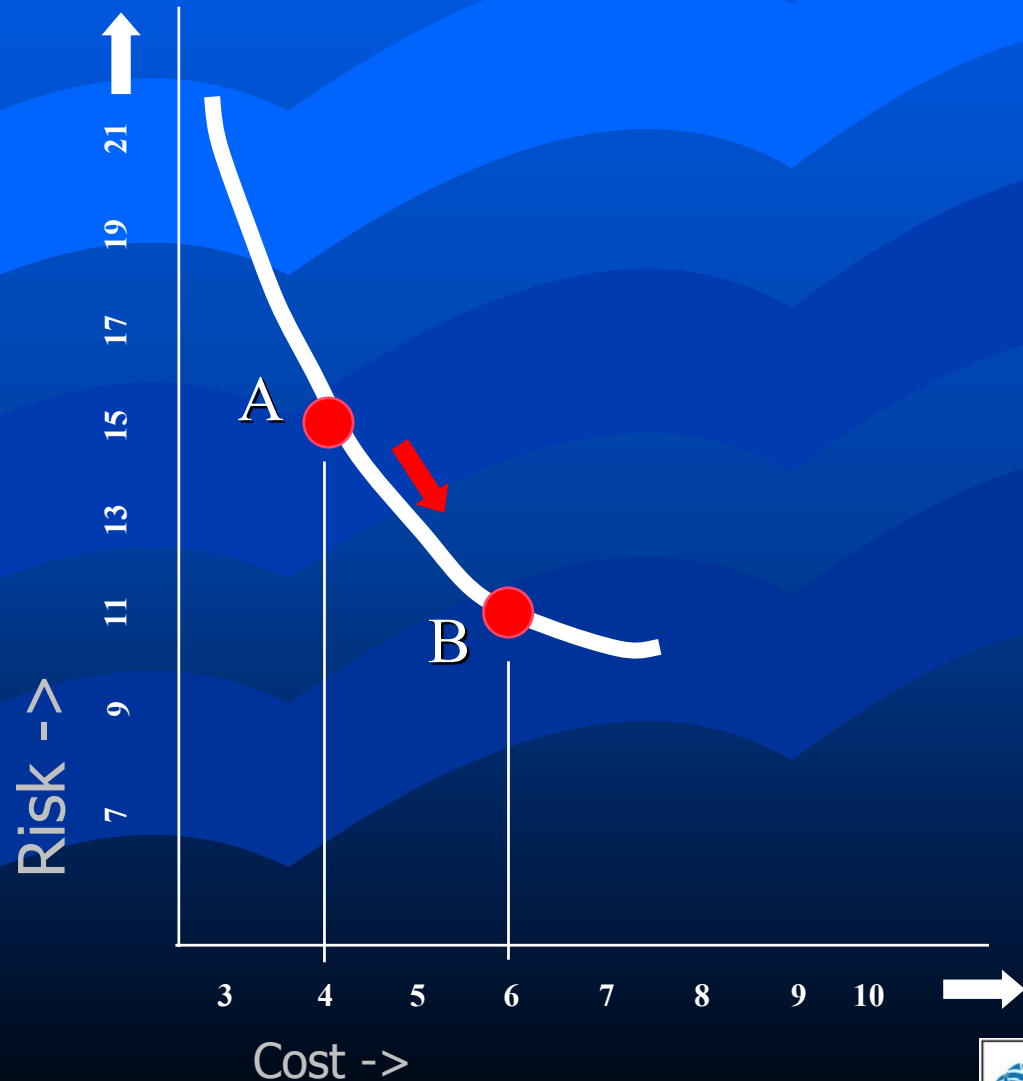
- Analogy with choosing transportation
- Cost and benefits
- Risks
 - Accidents
 - » Likelihood
 - » Protection afforded
 - Likelihood and cost of breakdowns and repairs
 - Missed meetings or appointments

The Analysis

- Possible “futures”
- Likelihood of those circumstances
- Bad outcomes

The Trade-off

- The choice of transportation depends on how we weight the costs or benefits and the risk associated with that choice



Decision Making Terms

■ Risk

- A measure of bad outcomes

■ Variation

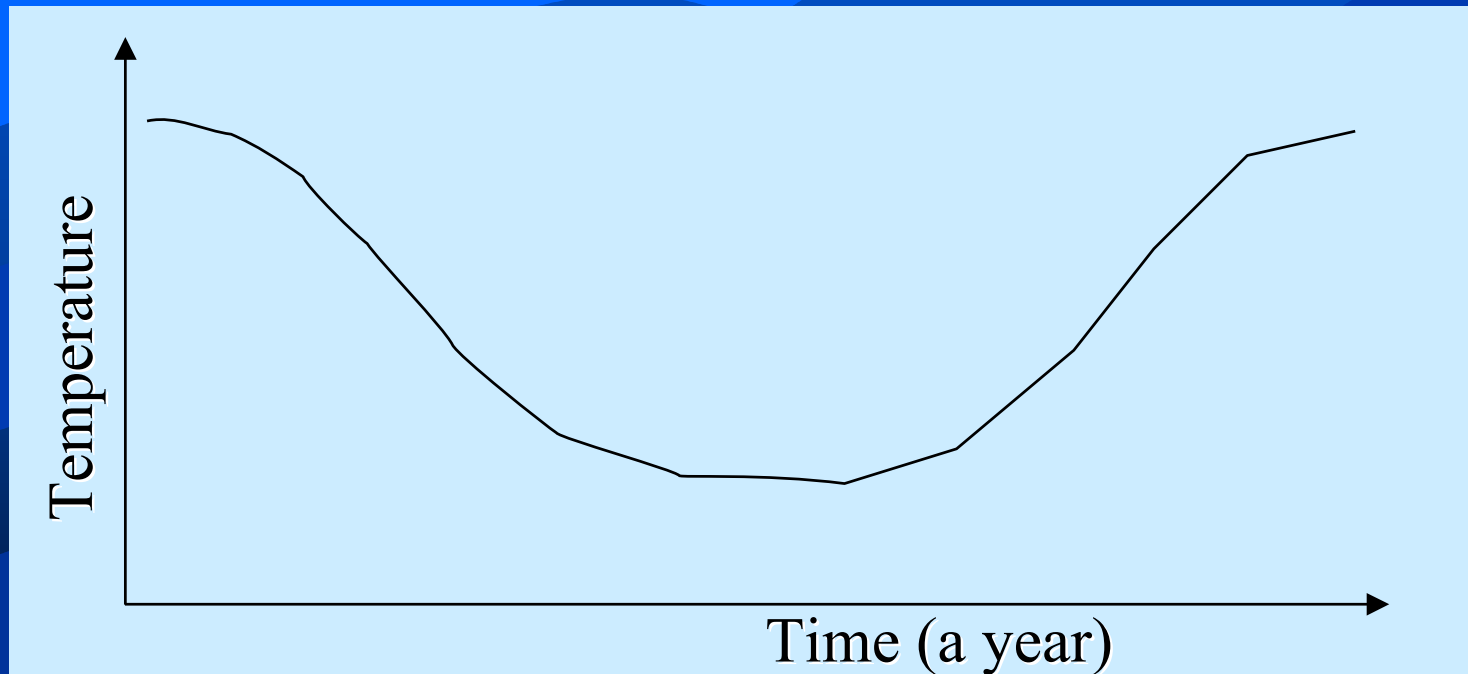
- Normal changes in outcome, which may be highly predictable

■ Uncertainty

- The predictability of outcomes

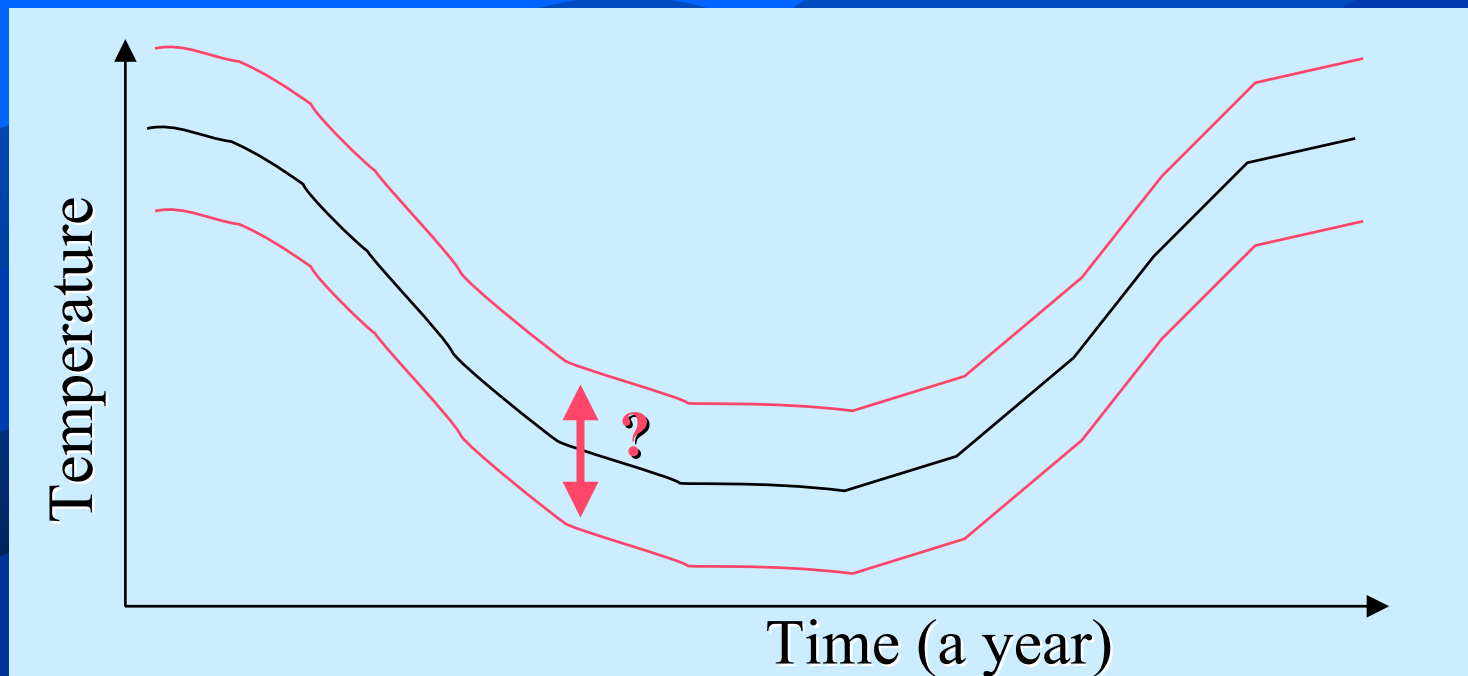
Decision Making Terms

- An example of variation is average daily temperature over the course of a year



Decision Making Terms

- For any particular day, the uncertainty in daily temperature can be large.



Decision Making Terms

■ Plans

- Future actions we can control
 - » Example: buy a 1978 Toyota corolla

■ Futures

- Future situations we can not control
 - » Example: A automobile crash in the local intersection

■ Scenarios

- Combinations of plans and futures
 - » Example: how did your Toyota fare in the crash

Power Plan Futures

- Behavior for key variables
 - Power requirements
 - Natural gas price
 - Hydro generation
 - Electricity market price
 - Aluminum price
 - CO2 tax
 - Power plant availability
- Variation and uncertainty, including jumps and complex paths; Relationships among these

Power Plans

- Specific recommendations, capacity and timing, for the construction of new additions over the next 20 years
 - CCCT
 - SCCT
 - Conservation
 - Price responsive demand
 - Wind
 - Coal

Example of a Particular Plan

	2005	2006	2007	2008	2009	2016	2021
Conservation (MW)	75	75	75	75	150	150	150
CCCT (MW)	0	500	500	1,000	1,000	1,000	3,000
SCCT (MW)	0	0	0	0	0	500	500
Coal (MW)	0	0	0	0	1,000	1,000	1,000
PRD (MW)	500	1,000	1,500	1,500	1,500	1,500	1,500
Wind (MW)	100	200	300	400	800	1,500	1,700

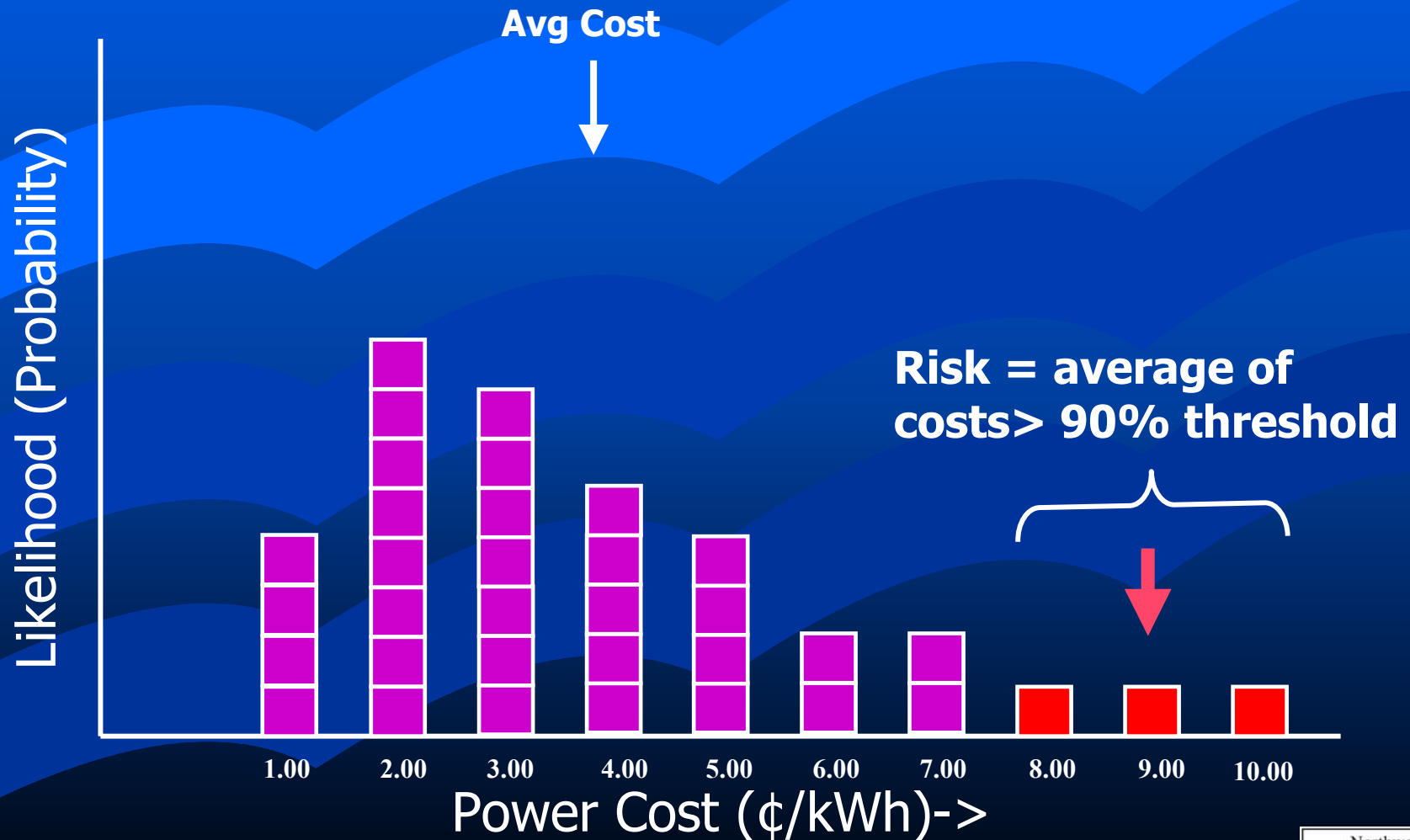
Power Plans

- We do not make decisions before we need to do so. We want as much information as possible before making a commitment
- Therefore, we want to focus on the “Implementation Plan” that identifies actions over the next three to five years.
- Preparing a 20-year plan enables us to assure our short-term implementation plan create no long-term risk and does not preclude important long-term planning options. (We want to understand the strategic significance of our short-term actions.)

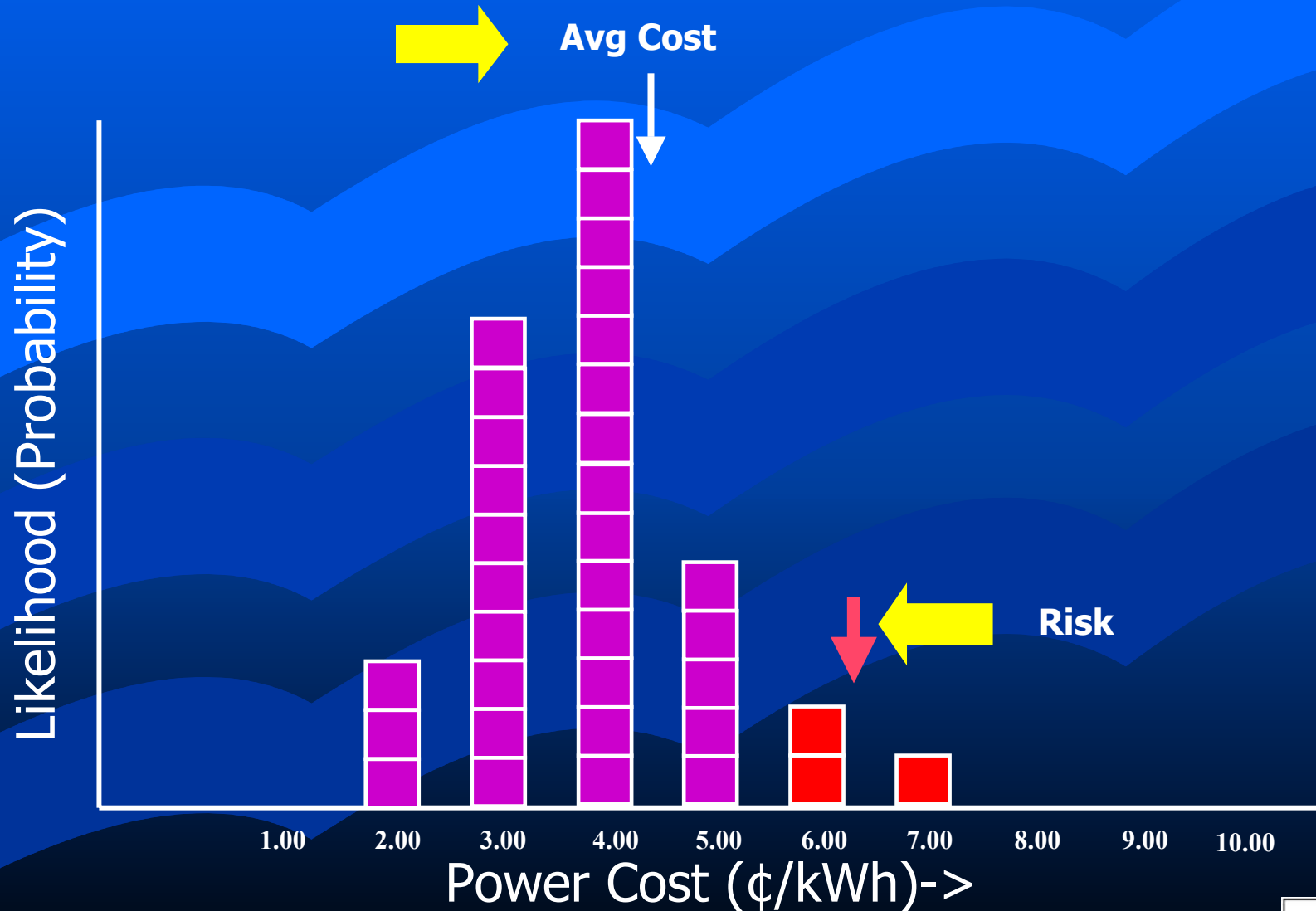
Distribution of Cost for a Particular Plan



Risk and Expected Cost Associated With A Plan

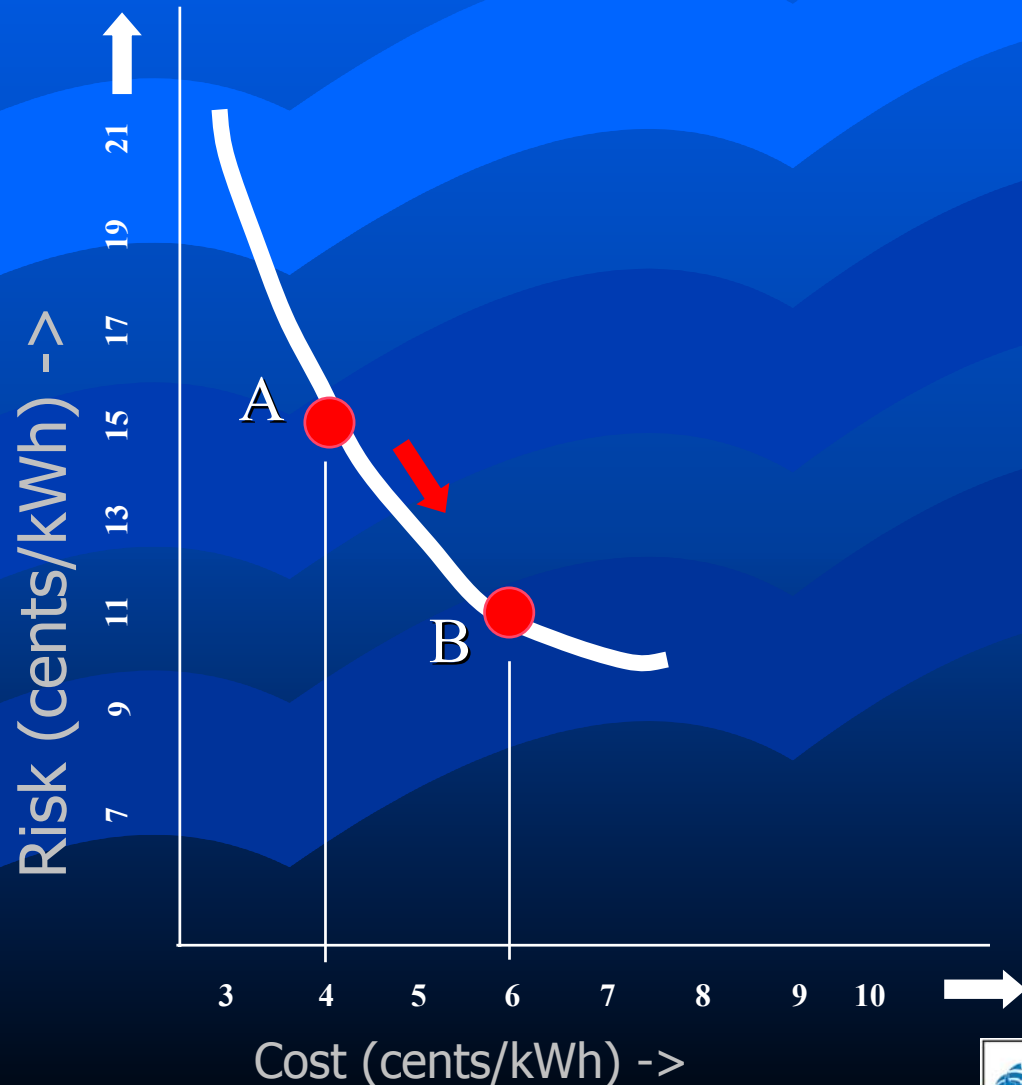


A Different Plan: The Trade-off



Staff Will Present

- Basic information about the trade-off between cost and risk



Staff Will Present

■ Insights into

- What a plan costs
- How we expect it to perform
- What the risks are
 - » How does the plan perform under specific futures?
 - » What are the chances we may see these futures?

Conclusions from January Presentation

- We make decisions under uncertainty every day. Many of the principles for evaluating resource plans are the same.
- We seek input on what the council needs to know about resource planning decision.
 - Staff is preparing information on the costs and risks of specific resource plans.
 - Staff intends to explain the risk management advantages of the proposed candidate plan in terms of the plan's ability to accommodate specific futures.

Overview

- Review

- ■ Initial Results

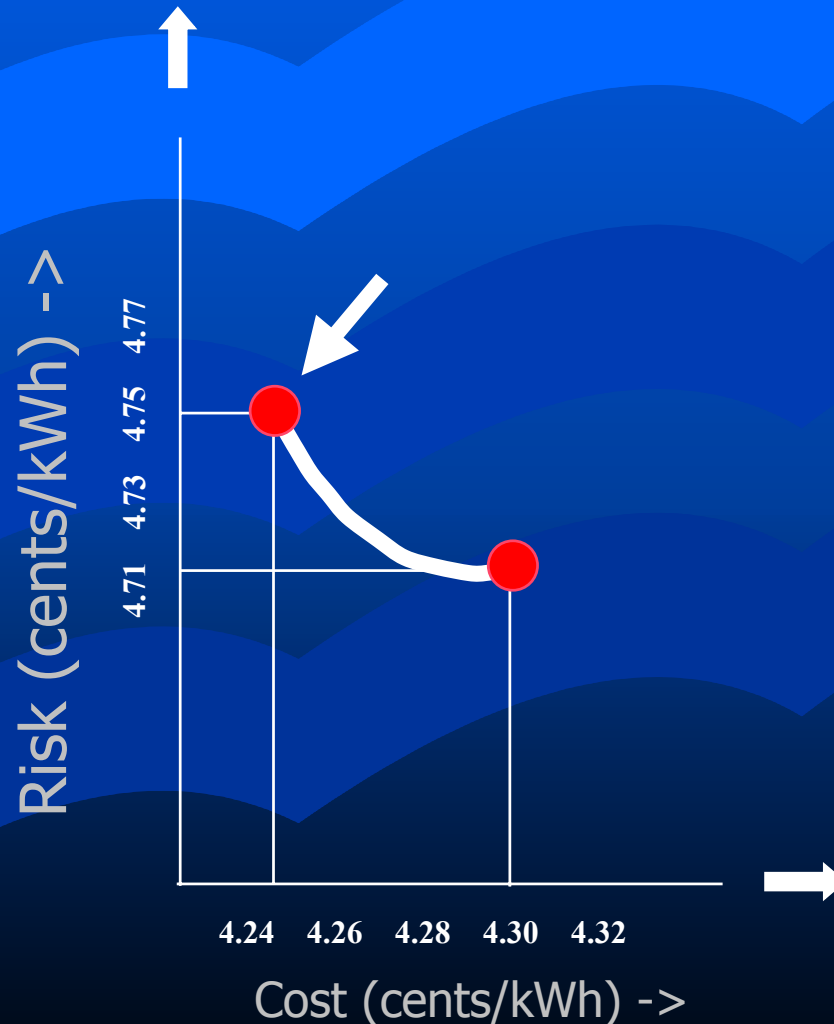
Recommendations

- Research the cost and potential for regional demand response (DR)
 - Preliminary studies suggest DR significantly reduces both risk *and* cost
- Continue support of conservation
 - Conservation additions at levels above those determined by market price reduces risk at little expected cost
 - At least a 5 mill/kWh premium
- The region appears to have sufficient conventional resources for the next four to five years, although individual load-serving entities or customers may have vastly different risk-management situations

Without Demand Response

■ Least cost:

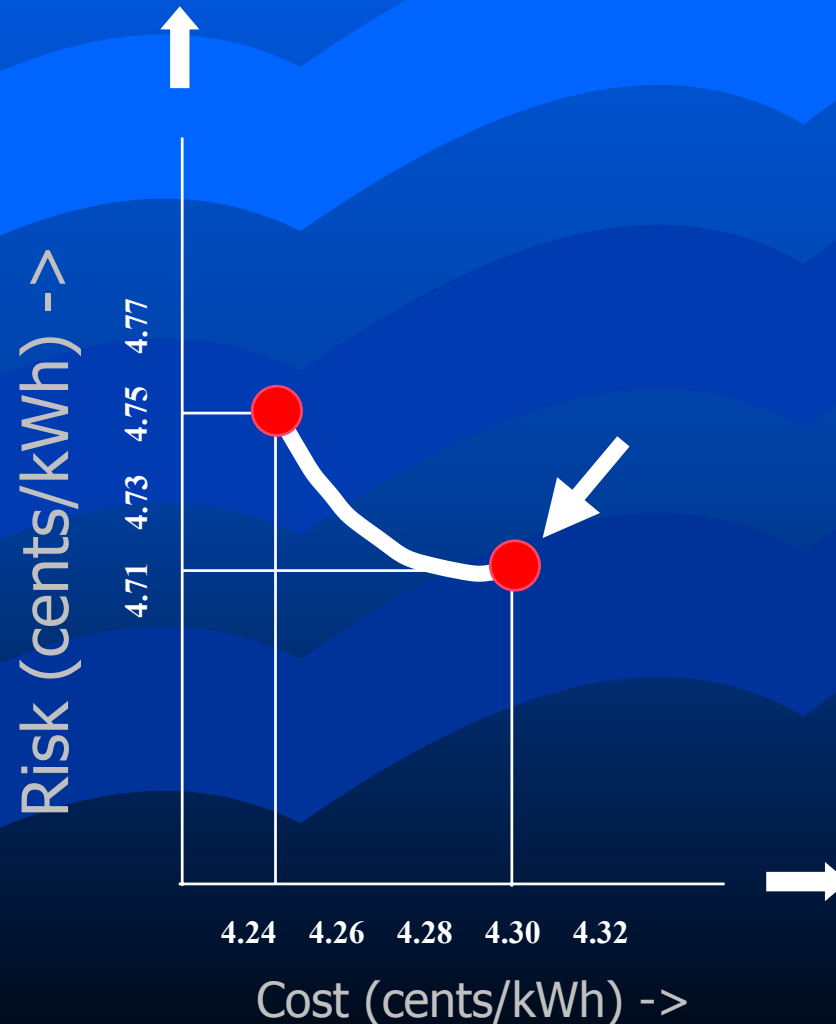
- 500MW of CCCT today
- 500MW of Wind Generation after 2006
- Incent dispatchable conservation at 0.50 ¢/kWh



Without Demand Response

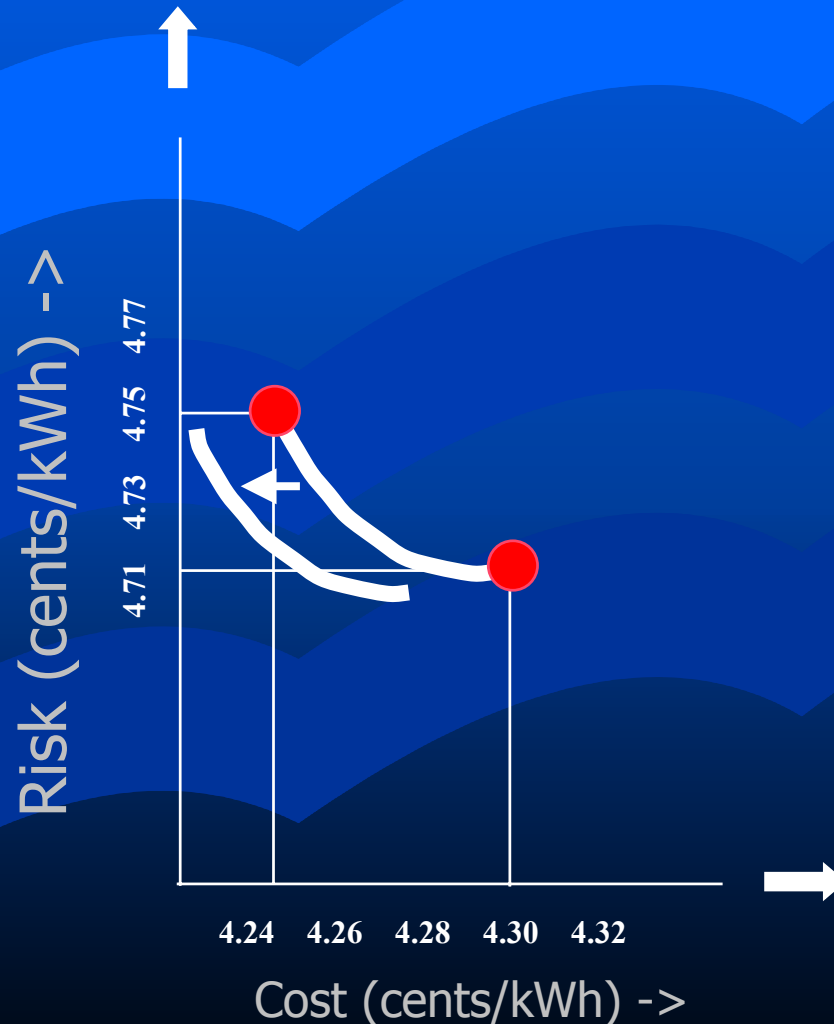
■ Least risk:

- Incent
dispatchable
conservation
at 2.50
¢/kWh



With Demand Response

- Demand Response moves the entire trade-off curve to the left



Response Under Futures

- We consider how the plans respond to particular futures
- These futures have been chosen to emphasize the strengths and weaknesses of each plan

Other Information

- ... Is in development. We want to show the relative improvement on the trade-off curve as demand response is added as a planning option.
- ... I will forward that information as it becomes available.

Recommendation

- Pursue research into DR
- The advantages of conservation are more evident when we explicitly consider uncertainty

End