Henry Lorenzen Chair Oregon

Bill Bradbury Oregon

Phil Rockefeller Washington

> Tom Karier Washington



W. Bill Booth Vice Chair Idaho

James Yost Idaho

Pat Smith Montana

Jennifer Anders Montana

March 1, 2016

MEMORANDUM

TO: Council members

FROM: Ben Kujala

SUBJECT: BPA Transmission Planning and Asset Management

BACKGROUND:

Presenter: Jeff Cook

Summary Jeff Cook, the Vice President of Transmission Planning and Asset

Management will discuss Bonneville's transmission planning and discuss

transmission elements of the Focus 2028 efforts at Bonneville.

Relevance The Council coordinates with transmission planning to avoid conflicts with

regional resource strategies. Bonneville provides a significant portion of

the regions bulk electric transmission.

Workplan: 1.B. Develop Seventh Power Plan and maintain analytical capability

Background: Cook joined BPA in March of 2004 as an electrical engineer for its control

and communication systems. He later managed the Customer Service Engineering group and Transmission's Communication and Grid Modeling group. Last spring, Cook became the acting vice president of Engineering and Technical Services and then moved to the acting vice president of

Planning and Asset Management, the position he assumed as a

permanent role late last year.

503-222-5161 800-452-5161 Fax: 503-820-2370



Transmission Services

PLANNING AND ASSET MANAGEMENT

Transmission Lifecycle

Field

 Invest in greater operational situational awareness or better state awareness

Leverage technology

Continue to install, maintain and troubleshoot
Tx grid

 Invest in continuous improvements in processes and procedures, as well as talent skilling and training System Commercial Commercial



Planning

Engineering

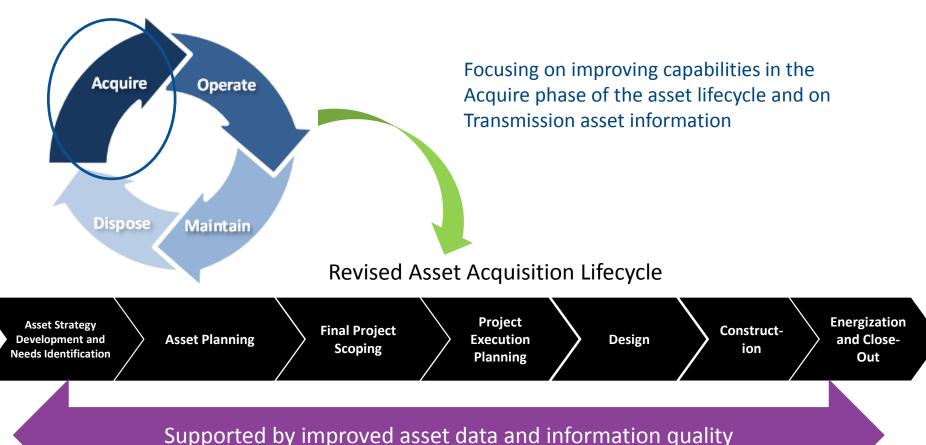
- Improved processes that achieve and deliver certainty
- Safety by Design

- Continually develop and expand desired products to customers
- Extract full use and value of installed infrastructure

- Regional point of view
- Consider and integrate alternatives in planning process
- Balance risk with investing to save

Transmission Improvement Efforts

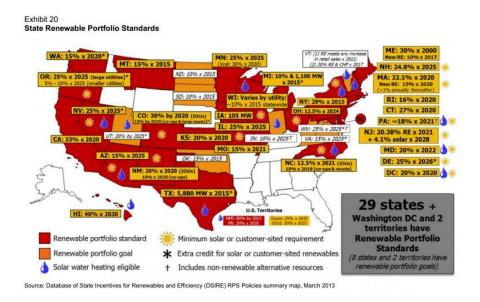
"Asset Management and Program Delivery" Initiative

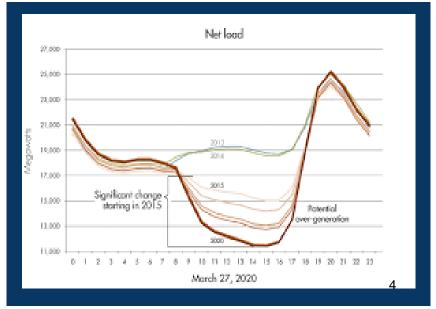


A Changing Industry

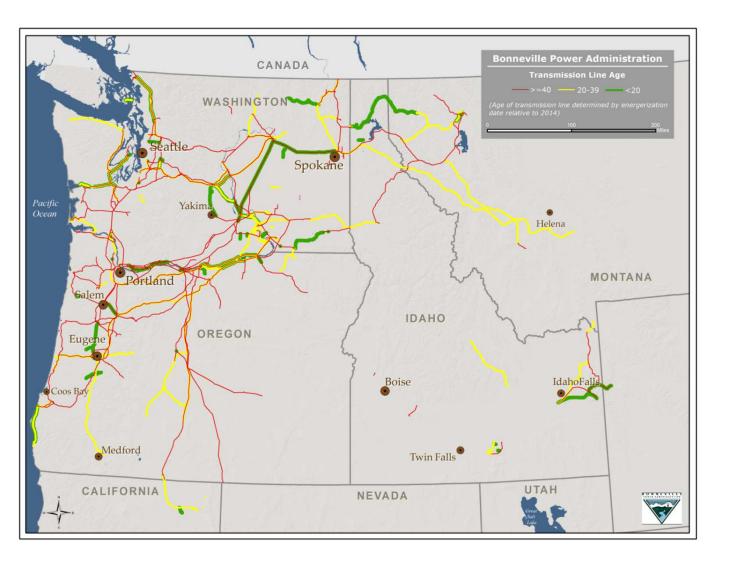
- Key business drivers
 - Forecasted Demand
 - Impacts of Energy Markets
 - Generation Choices
 - National, Regional, and Local Policies





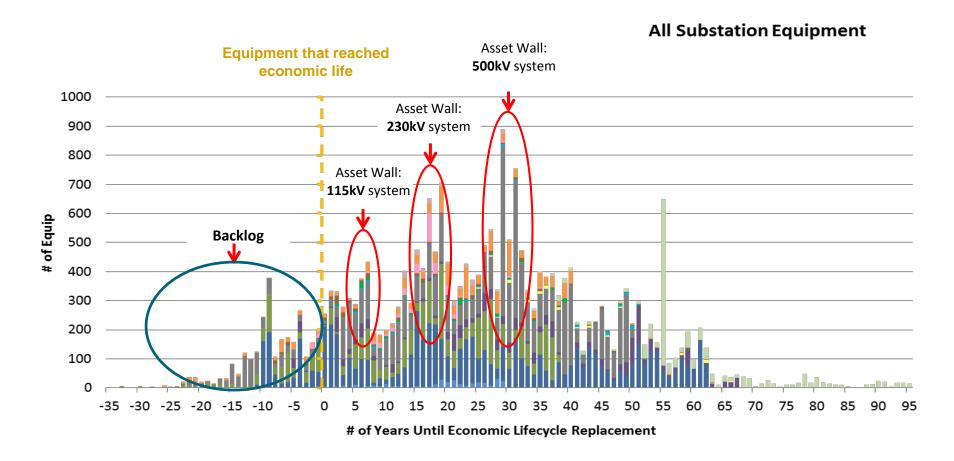


Our Infrastructure is Aging



Greater than 50% of the facilities were constructed prior to 1962.

Situation: Hitting the Asset Walls



Substation AC is one of the largest transmission programs at BPA with some of the most critical equipment on the system. It currently has a **\$700M+** backlog.

Improvements in Sustain Program Planning:

Prioritizing Sustain Programs based on Total Economic Cost

