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March 7, 2017

MEMORANDUM

TO: Council members

FROM: Charlie Grist

SUBJECT: Energy Trust of Oregon Briefing

Presenter: Michael Colgrove, Executive Director, Energy Trust of Oregon

Summary: The Energy Trust of Oregon is an independent, non-profit organization

created to implement energy efficiency and renewable resources in Oregon under a stable and consistent funding paradigm. Energy Trust designs and runs efficiency programs for customers of Portland General

Electric, Pacific Power, NW Natural and Cascade Natural Gas.

Michael Colgrove became Executive Director of the Energy Trust of Oregon last August. Mr. Colgrove will brief the Council on Energy Trust

accomplishments, current issues and overall outlook.

Relevance: Energy Trust is a key player in the regional energy efficiency and

renewable resource landscape. It has produced ground breaking approaches to program design, marketing, delivery and evaluation. It contributes a large share of regional electric efficiency savings. It is a top performer in terms of savings as a share of electric energy load. Oregon customers of PGE and PacifiCorp represent about 19 percent of the

region's electric load while recent Energy Trust program accomplishments

represent about 28 percent of total regional savings.

A.1.1 Coordinate with regional entities (e.g. NEEA, BPA, utilities, Workplan:

regulators) to ensure the regional goal for cost-effective conservation is

achieved.

Background: Energy Trust is a result of 1999 Oregon legislation that required the state's largest investor-owned electric utilities, PGE and Pacific Power, to collect a three percent pubic purpose charge for efficiency and renewables. The legislation authorized the Oregon Public Utility Commission to direct a portion of those funds to an independent, non-government entity. Energy Trust began operation in 2002 as the primary entity responsible for delivering electric efficiency and renewable resource programs. In 2007, funding of electric programs above the 3 percent public purpose charge was approved with the goal of avoiding the need to purchase more expensive electricity.

> Funding for natural gas efficiency programs was added through regulatory proceedings. Energy Trust began administration of natural gas programs in 2003 with NW Natural and in 2006 with Cascade Natural Gas. In 2009, Energy Trust began serving NW Natural's customers in Washington. In 2017, Energy Trust began serving Avista gas customers in Oregon.

More Info:

Michael Colgrove joined Energy Trust after 15 years with the New York State Energy Research and Development Authority (NYSERDA) where he was both the director of the New York City office and director of Multifamily Programs. He has extensive experience in designing. developing and implementing energy-efficiency programs that help to accelerate broad market adoption of clean energy solutions. Prior to his work with NYSERDA, Michael spent nearly six years working with lowincome multifamily programs throughout New York, including implementing a program to encourage the installation of electricity reduction measures, developing environmental education programs for inner-city youth and providing building energy assessments with the Weatherization Assistance Program. He is a graduate of the New York Institute of Technology's Energy Management master's program and earned his Bachelor of Science degree in Environmental Science at the University of Alaska Fairbanks.



Energy Trust of Oregon
Taking Stock and Planning for the Future

NW Power & Conservation Council March 15, 2017



About Energy Trust

- Independent, nonprofit organization
- Support investments in energy efficiency and access to renewable energy
- Serve 1.5 million customers of PGE, Pacific Power, NW Natural, Avista, and Cascade Natural Gas in Oregon, and 70,000 customers of NW Natural in Washington
- Funded by 3% public purpose charge for electric utility customers, and utility tariffs approved by the OPUC
- Annual budget of \$198 million, the majority of which is for electric efficiency



Brief History of Energy Trust

Oregon establishes 3% PPC

Started serving NW Natural Oregon customers Supplemental electric funding enabled beyond 3% PPC

Started serving
Avista
Oregon
customers

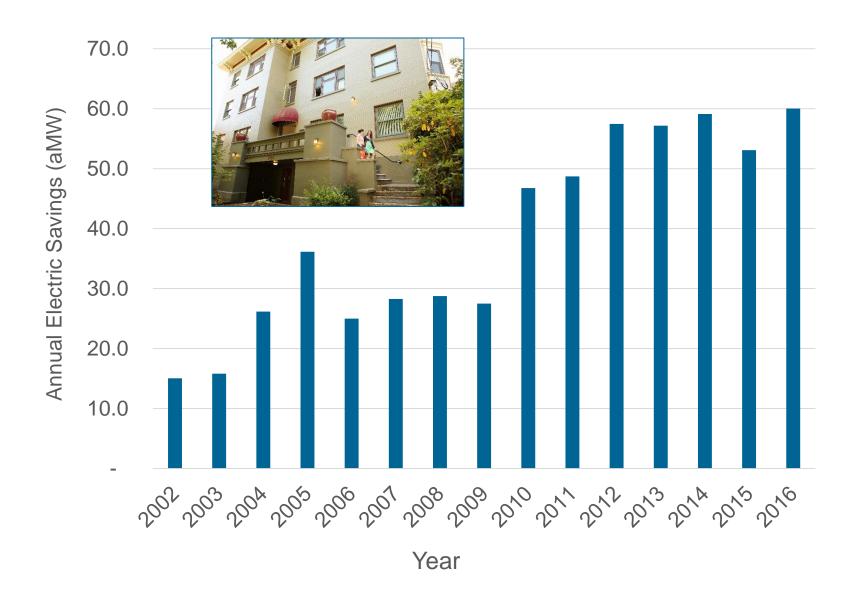
1999 2002 2003 2006 2007 2009 2017

Launched programs for PGE & Pacific Power customers

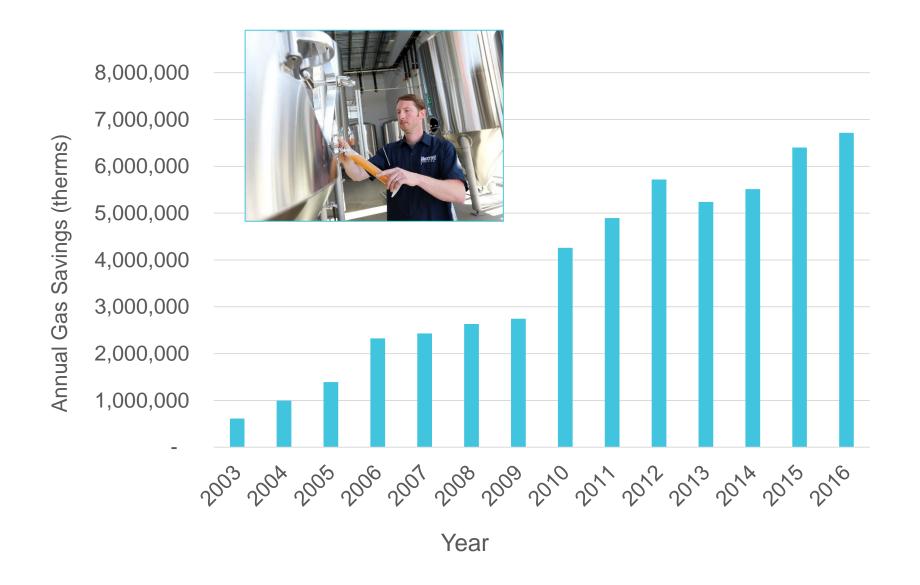
Started serving
Cascade
Natural Gas
Oregon
customers

Started serving NW Natural SW Washington customers

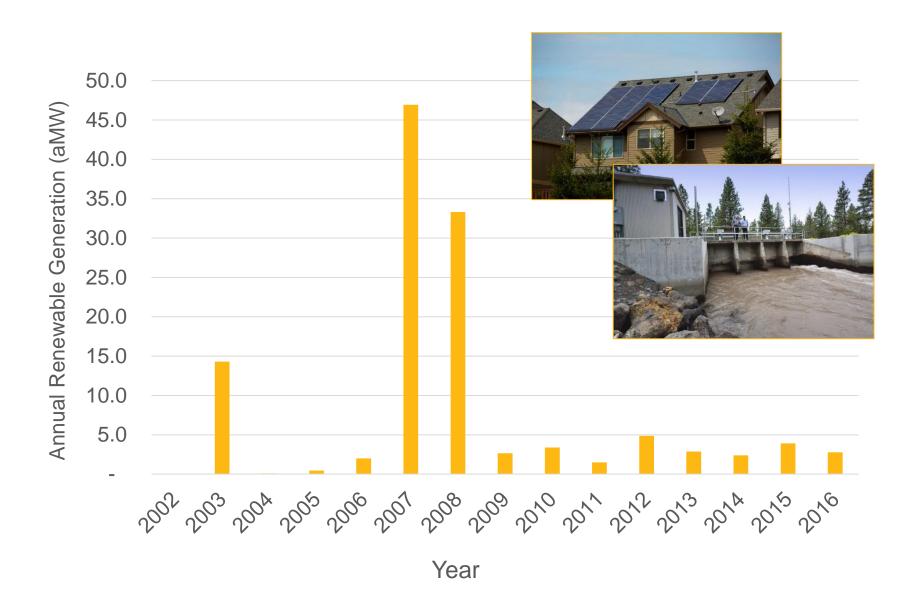
Energy Trust Annual Electric Savings (Net)



Energy Trust Annual Gas Savings (Net)



Energy Trust Annual Renewable Generation



2016 Observations

- Our portfolio approach is foundational to success
- Shining year for LEDs
- Leveraging construction boom to secure savings
- Targeted efforts to serve renters, moderate-income customers are delivering savings
- Uncertainty for our solar programs
- Nurturing a robust pipeline of efficiency and renewable energy projects





Energy Trust and the Council

Regional Technical Forum

- Regional peer group and sounding board for our savings analysis work
- Provide annual RTF funding and serve as member of the RTF and its policy committee
- Rely on the RTF as a primary source for savings, costs, measure lives and load shapes
- RTF coordinates and funds crucial research that we could not complete alone

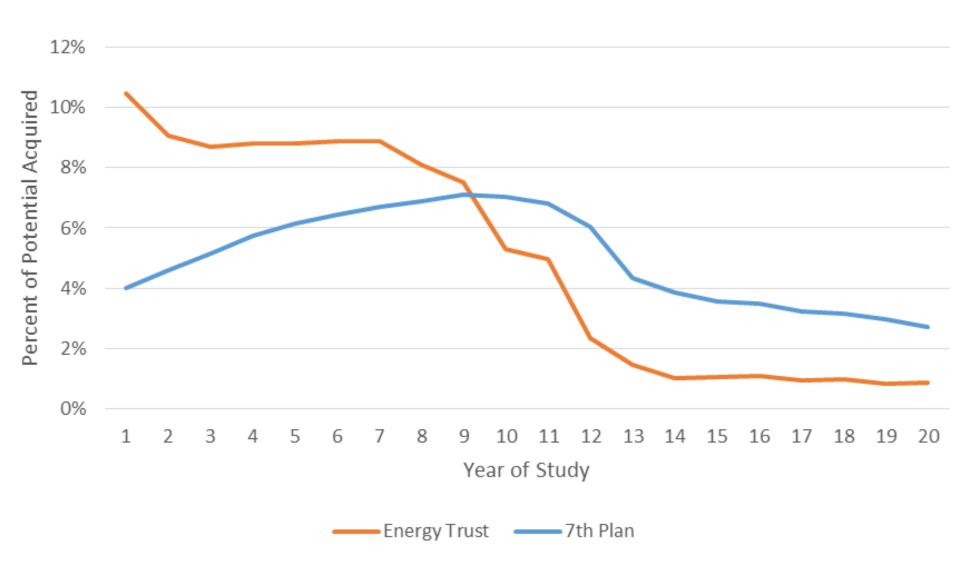


Alignment of Near Term Goals

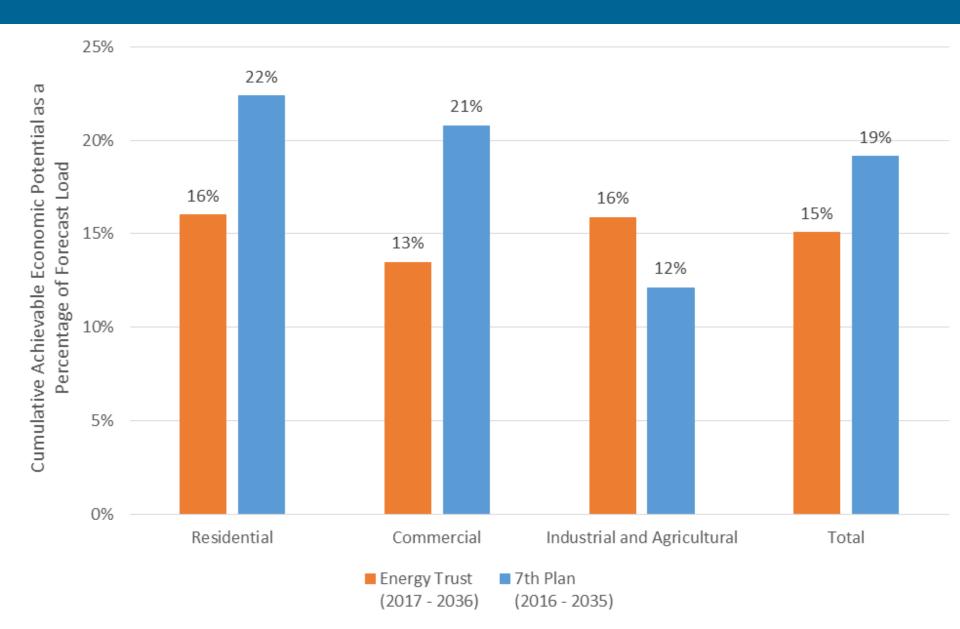
Year	Council's 7 th Plan Regional Goal (Gross aMW)	Energy Trust's Estimated 17% of 7 th Plan Regional Goal (Gross aMW)	Energy Trust Targets (Gross aMW)
2016	185	31.5	60.0
2017	185	31.5	56.4
2018	230	39.1	63.4
2019	230	39.1	55.9
2020	285	48.5	48.6
2021	285	48.5	43.1
Total	1,400	238.0	327.4



Comparing Pace of Acquisition



Comparing Potential by Sector



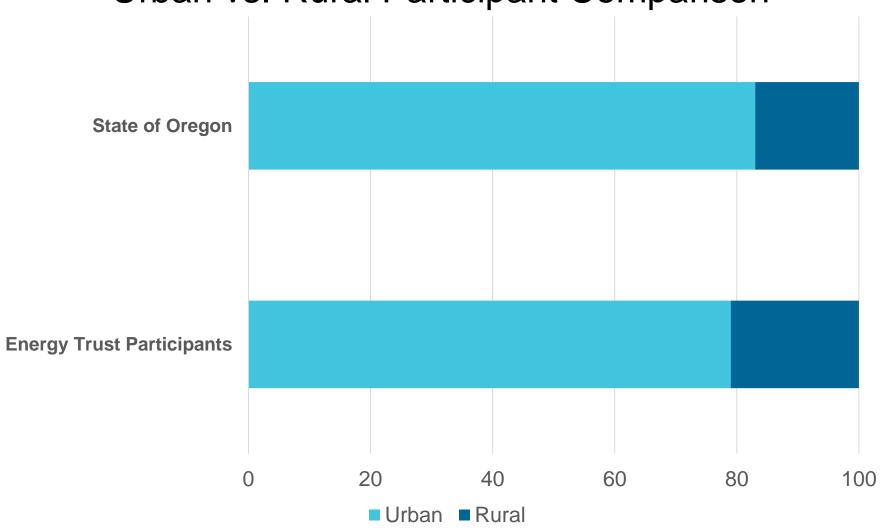
7th Plan Recommendations and Energy Trust Activities

- Supporting End Use Load research
- Improving estimates of capacity savings
- Conducting pilots, research and evaluation
- Analyzing under-served markets



Under-Served Markets





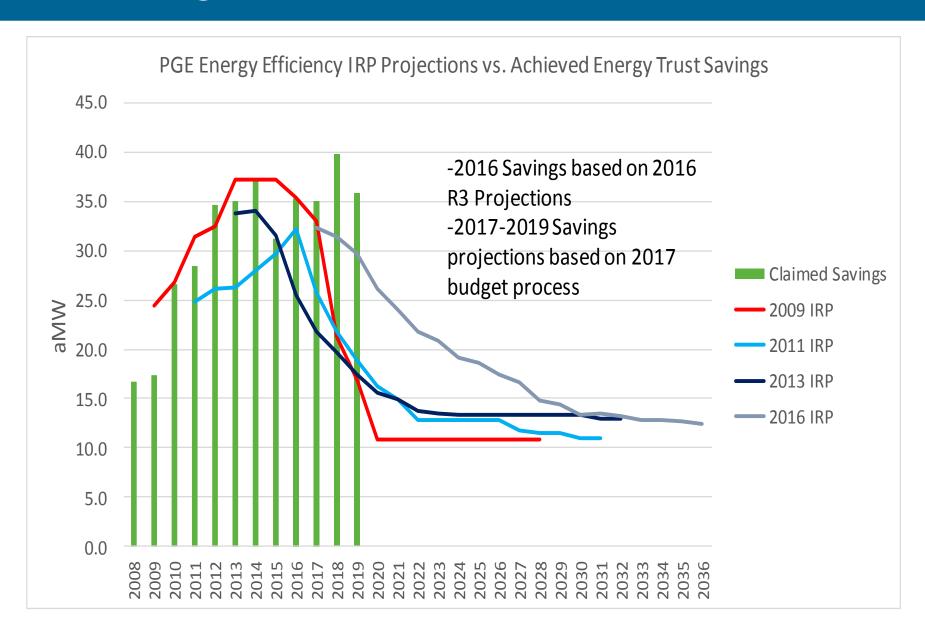
Challenges & Opportunities

Increased interest in clean energy as a resource and benefit

- Active policy landscape
- Finding the next opportunities
- Expanding participation, ensuring benefits for all
- Understanding potential and managing uncertainty in long-term energy planning



Planning for the Future



Strategic Initiatives and Discussions

- Assessment of Energy Trust structure, readiness
- Budget review
- Diversity initiative
- Community and educational approaches
- Low-income
- Utility demand response + energy efficiency
- Distribution system planning
- Electric vehicles



Vision for Energy Trust

<u>Flexible</u>

able to provide value to multiple state and local efforts

Reliable

recognized as a valuable asset to a greater variety of partners

Diverse

representative of Oregon's population

Resilient

able to thrive with change





Thank You

Michael Colgrove

Executive Director, Energy Trust

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