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August 4, 2015

### MEMORANDUM

**TO: Council members**

**FROM: Tom Eckman**

**SUBJECT: High Level Overview of Proposed Draft Action Plan**

#### **BACKGROUND:**

**Presenter:** Tom Eckman

**Summary:** Staff will present a proposed set of key items for inclusion in the Seventh Plan's Action Plan. Action items will focus on resource development, research and demonstration and recommended actions that Bonneville, the region's utilities, utility commissions, NEEA and the Council itself should engage in to implement the Plan.

**Relevance:** The Act specifies that the Council plans include a set of actions that parties in the region should engage in to implement the plan. Along with the Plan's resource strategy, the Action Plan is viewed by the region as one of principle elements.

**Workplan:** 1.B. Develop Seventh Power Plan and maintain analytical capability

**Background:** Staff have been working with the Council's Advisory Committees to develop specific action items that are required and/or would facilitate the implementation of the plan's resource strategy as well as better prepare the region for future resource development. A complete set of these action items will be distributed for Council review and consideration as part of the draft plan's development process. This agenda item is intended to highlight only the most significant and/or potentially controversial of these draft proposals.

# Draft Action Plan High Level Overview

Council Meeting  
August 12, 2015



## RESOURCE STRATEGY

## Secure Thermal Generation Options

| Item           | Maintain options to build generation for energy, capacity and ancillary service needs  |
|----------------|--|
| Implementer(s) | BPA, Utilities and Utility Regulators  |
| Specific       | The region needs to maintain options to build thermal plants and monitor and build plants if load growth or ancillary service needs justify construction   |
| Measureable    | IRPs should be monitored for this action item  |
| Actionable     | The Council recommends utility IRPs and the BPA Resource Program examine the need for additional thermal generation compared to long-term contracts to meet adequacy standards consistent with the Adequacy Assessment |
| Realistic      | Utilities often maintain these type of options or execute Power Purchase Agreements with companies that have options   |
| Time-bound     | This recommendation is for any IRPs released after the 7 <sup>th</sup> plan  |



## Develop Demand Response Infrastructure

| Item           | Expand Regional Demand Response Infrastructure   |
|----------------|--|
| Implementer(s) | Utilities that dispatch resources, utility regulators and States   |
| Specific       | Create or contract for systems to enable a rapid expansion of DR programs and robust and dependable methods for integrating and dispatching DR                             |
| Measureable    | Utilities should include an assessment of DR in their IRPs and actions to develop DR infrastructure  |
| Actionable     | The Council recommends utilities adopt these systems to maintain regional adequacy   |
| Realistic      | Utilities have a wide range of experience with DR  |
| Time-bound     | Systems should be well established ahead of scheduled coal retirements and maintained as a resource for low-water conditions, high load and/or conditions of system stress |



## Develop Cost-Effective Conservation

|                |   |                |                |                |                |                |
|----------------|---|----------------|----------------|----------------|----------------|----------------|
| <b>Item</b>    | <b>Set a regional target for achieving cost-effective energy efficiency in a manner consistent with the RPM findings</b>  |                |                |                |                |                |
| Implementer(s) | Council, RTF, NEEA, Utilities, Energy Trust, BPA  |                |                |                |                |                |
| Specific       | Design programs with reasonable assurance of achieving, 1400 aMW by 2021, 3100 aMW by 2026 and 4500 aMW cumulative by 2035. Development should follow this schedule through 2027. |                |                |                |                |                |
|                | <b>FY16-17</b>  | <b>FY18-19</b> | <b>FY20-21</b> | <b>FY22-23</b> | <b>FY24-25</b> | <b>FY26-27</b> |
|                | 370   | 470            | 590            | 660            | 700            | 690            |
| Measureable    | BPA and utilities should work with the Council to track progress.   |                |                |                |                |                |
| Actionable     | The Council recommends BPA and utilities design programs based on this goal to be consistent with the 7 <sup>th</sup> plan  |                |                |                |                |                |
| Realistic      | Similar tracking was done for the 6 <sup>th</sup> plan  |                |                |                |                |                |
| Time-bound     | Annual progress reports   |                |                |                |                |                |

## Meet Existing Renewable Portfolio Standards

|                |   |
|----------------|---|
| <b>Item</b>    | <b>Consider utility scale solar as an option when developing RPS compliance strategies</b>  |
| Implementer(s) | Utilities and Utility Regulators  |
| Specific       | Utility scale solar and wind are cost competitive in the region but each utility should consider its own cost profile                   |
| Measureable    | IRPs should be monitored for this action item   |
| Actionable     | The Council recommends utilities should include an assessment of utility scale solar in IRPs when forming strategies for RPS compliance |
| Realistic      | Many IRPs already have considered solar   |
| Time-bound     | This recommendation is for any IRPs released after the 7 <sup>th</sup> plan   |

# CONSERVATION

## Acquire Conservation for Resource Adequacy

| Item           | Purchase additional conservation for adequacy   |
|----------------|---|
| Implementer(s) | BPA   |
| Specific       | Establish a method consistent with the Council's Adequacy Assessment for purchasing conservation to meet adequacy standards beyond the cost-effective target at prices and levels consistent with the avoided cost of a thermal resource under critical to low water conditions |
| Measureable    | BPAs resource program should outline the approach for this action item  |
| Actionable     | The Council recommends BPA adopt this as an agency priority for consistency with the 7 <sup>th</sup> plan   |
| Realistic      | BPA has established methods for purchasing energy efficiency  |
| Time-bound     | A method should be established ahead of the next Adequacy Assessment  |

# CONSERVATION - BPA ITEMS

## Quantify Value of Conservation

| Item           | Quantify value of conservation in financial analysis and rate case forums   |
|----------------|---|
| Implementer(s) | BPA   |
| Specific       | The value of conservation is often missing from discussions setting budgets for conservation. By quantifying this value, there would likely be greater buy-in for the expenditures. |
| Measureable    | Calculation to estimate value of conservation, based on historical accomplishments and provide estimate as part of rate analysis.   |
| Actionable     | BPA will need to review budgets in context with historical achievements to estimate amount saved from conservation programs.  |
| Realistic      | From tracking systems, BPA should have robust data to make this estimate.   |
| Time-bound     | Before BPA's next IPR.  |

# DEMAND RESPONSE

## Form Demand Response Advisory Committee

| Item           | Create a Demand Response Advisory Committee  |
|----------------|--|
| Implementer(s) | Council  |
| Specific       | With a major finding of the 7 <sup>th</sup> plan related to expanding the regional DR infrastructure, an advisory committee would help with future plans in quantifying the supply of DR and qualifying regional barriers to implementation. |
| Measureable    | Recruit advisory committee members and establish a charter   |
| Actionable     | This should be implemented by Council and Council staff  |
| Realistic      | Staff has experience running advisory committees   |
| Time-bound     | The advisory committee needs to be formed before the next update of DR supply data   |

## Support Regional Market Transformation for Demand Response

| Item           | DR market transformation and cost reduction  |
|----------------|--|
| Implementer(s) | Council, NEEA, Utilities, Energy Trust, BPA  |
| Specific       | Support market transformation efforts to reduce the cost of implementing demand response. Market transformation efforts target decision-makers, such as manufacturers and retail chains. |
| Measureable    | BPA and utilities should work with the Council to track progress.  |
| Actionable     | The Council recommends BPA and utilities design programs to ensure sufficient supply of DR available to meet system adequacy needs at a low cost   |
| Realistic      | The region has previously pursued similar measures for energy efficiency   |
| Time-bound     | A systematic approach to market transformation should be well established two years in advance of the next power planning process  |

## DEMAND RESPONSE - BPA ITEMS





### Resolve Contract Barriers for Demand Response - BPA

| Item           | Create standard contracts that enable BPA customers to supply DR   |
|----------------|--|
| Implementer(s) | BPA  |
| Specific       | Create institutional relationships or contract for third-party aggregation that enable BPA customers to easily and quickly supply DR of any reasonable size, especially under water or load conditions that are likely to stress the regional system |
| Measureable    | BPA should report to the Council on current systems and identify any gaps in implementation of this action item  |
| Actionable     | The Council recommends BPA adopt this as an agency priority for consistency with the 7 <sup>th</sup> plan  |
| Realistic      | BPA has already established contracts with aggregators   |
| Time-bound     | Systems should be well established ahead of scheduled coal retirements and maintained as a resource for low-water conditions, high load and/or conditions of system stress   |

### Establish Demand Response Resource Acquisition Rules - BPA



| Item           | Create a methodological approach for acquiring DR  |
|----------------|--|
| Implementer(s) | BPA  |
| Specific       | Establish a method consistent with the Council's Adequacy Assessment for purchasing additional DR at prices and levels consistent with high load and critical to low water conditions and maintain the size of existing programs unless the adequacy assessment shows long-term capacity surplus |
| Measureable    | BPA should report to the Council when a method is established  |
| Actionable     | The Council recommends BPA adopt this as an agency priority for consistency with the 7 <sup>th</sup> plan  |
| Realistic      | BPA has established methods for purchasing other resources, in particular energy efficiency  |
| Time-bound     | A method should be established ahead of the next Adequacy Assessment   |

# RESOURCE ADEQUACY


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## Review Regional Resource Adequacy Standard

| Item           | Review the Council's resource adequacy standard  |
|----------------|--|
| Implementer(s) | <u>Council</u> , RAAC, BPA, PNUCC  |
| Specific       | The Council's current adequacy metric (loss of load probability) and threshold (maximum value of 5%) may not be the most appropriate for determining the adequacy reserve margin, associated system capacity contribution and effective load carrying capability. The standard also does not line up with pilot NERC metrics. The Council should review and, if necessary, amend its standard. |
| Measureable    | The Council's adequacy standard must be able to produce stable planning guidelines, such as ARM, ASCC and ELCC.  |
| Actionable     | Use the RAAC to review the current standard and recommend changes.   |
| Realistic      | The RAAC has proven to be a very effective committee in terms of reviewing and enhancing adequacy measures.  |
| Time-bound     | Any amendments to the adequacy standard must be adopted at least two years prior to the release of the next plan.  |


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## Import Assumptions

| Item           | Review the Council’s assumptions regarding availability of imports   |
|----------------|--|
| Implementer(s) | Council, RAAC, BPA, PNUCC  |
| Specific       | The Council’s current assumptions regarding the availability of imports from out-of-region sources and from in-region market resources should be reexamined. The sensitivity of total system cost to import availability has been demonstrated in the RPM analysis. To minimize cost and avoid the risk of overbuilding, the maximum amount of reliable import should be considered. |
| Measureable    | The adequacy of the region’s power supply is very sensitive to import assumptions. Adequacy should be examined with various levels of import to quantify this sensitivity.   |
| Actionable     | Use the RAAC to review current import assumptions and include potential variations in the intertie availability.   |
| Realistic      | The RAAC has proven to be a very effective committee in terms of reviewing and focusing in on reasonable import assumptions.   |
| Time-bound     | Any amendments to the import assumptions must be made at least two years prior to the release of the next plan.  |

## FLEXIBILITY AND OPERATING RESERVES

## Establish Regional Reserve Requirements

| Item           | Perform a regional analysis of operating reserve requirements  |
|----------------|--|
| Implementer(s) | Council  |
| Specific       | The Council should use the BPA analysis of reserve requirements and work with other regional stakeholders to complete a regional analysis of the most cost-effective method of providing operating reserves that meet reliability requirements at the lowest probable cost |
| Measureable    | This will be included in the next power plan   |
| Actionable     | The Council should have an established method for including this in the next power plan  |
| Realistic      | This will take gathering data and creating methods for estimation where public data are not available. The accuracy will be best for BPA but it should be possible to add a regional context for the next power plan.  |
| Time-bound     | This analysis should be included in the 8 <sup>th</sup> Power Plan   |